

**Company announcement 16/2024**

25 March 2024

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## CARLSBERG A/S SHARE BUY-BACK PROGRAMME

### Transactions during 18 March – 22 March

On 7 February 2024, Carlsberg A/S announced a share buy-back programme, as described in the Full Year 2023 Financial Statement. The programme is carried out in accordance with Article 5 of Regulation No 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052, also referred to as the Safe Harbour Regulations. According to the programme, Carlsberg A/S will repurchase B shares of up to DKK 1bn. The programme is taking place during the period from 7 February to 19 April 2024, during which a maximum of 10m B shares will be bought.

The following transactions were made under the share buy-back programme during 18 March – 22 March:

	Number of shares bought	Average transaction price	Amount DKK
Accumulated, last announcement	594,329		560,121,094
18 March 2024	14,695	922.51	13,556,230
19 March 2024	15,000	922.16	13,832,364
20 March 2024	15,000	916.67	13,750,001
21 March 2024	14,532	909.54	13,217,457
22 March 2024	16,000	909.61	14,553,812
Total, 18 March – 22 March 2024	75,227		68,909,864
Bought from Carlsberg Foundation, 22 March 2024*	32,749	916.03	29,998,926
<b>Accumulated under the programme</b>	<b>702,305</b>		<b>659,029,884</b>

\*According to a separate agreement the Carlsberg Foundation participates on a 30.33% pro rata basis to the shares purchased in the share buy-back programme.

With the transactions stated above Carlsberg A/S holds a total of 4,200,633 own B shares, corresponding to 3.1% of the 137,356,806 total A and B shares.

The details of each transaction made under the share buy-back programme are enclosed.

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