Carlsberg A/S 1 J.C. Jacobsens Gade 1799 Copenhagen V CVR no. 61056416

+45 3327 3300 contact@carlsberg.com www.carlsberggroup.com

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## Company announcement 10/2024

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## CARLSBERG A/S SHARE BUY-BACK PROGRAMME

## Transactions during 12 February – 16 February

On 7 February 2024, Carlsberg A/S announced a share buy-back programme, as described in the Full Year 2023 Financial Statement. The programme is carried out in accordance with Article 5 of Regulation No 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052, also referred to as the Safe Harbour Regulations. According to the programme, Carlsberg A/S will repurchase B shares of up to DKK 1bn. The programme is taking place during the period from 7 February to 19 April 2024, during which a maximum of 10m B shares will be bought.

The following transactions were made under the share buy-back programme during 12 February – 16 Februaru:

|   | Number of shares bought | Average transaction price | Amount<br>DKK |
|---|-------------------------|---------------------------|---------------|
| Accumulated, last announcement                      | 64,805                  |                           | 60,635,639    |
| 12 February 2024                                    | 14,210                  | 943.50                    | 13,407,088    |
| 13 February 2024                                    | 15,000                  | 937.71                    | 14,065,650    |
| 14 February 2024                                    | 15,000                  | 931.13                    | 13,966,992    |
| 15 February 2024                                    | 15,000                  | 932.96                    | 13,994,437    |
| 16 February 2024                                    | 15,000                  | 941.76                    | 14,126,335    |
| Total, 12 February – 16 February<br>2024            | 74,210                  |                           | 69,560,502    |
| Bought from Carlsberg Foundation, 16 February 2024* | 32,306                  | 937.35                    | 30,281,926    |
| Accumulated under the programme                     | 171,321                 |                           | 160,478,067   |

<sup>\*</sup>According to a separate agreement the Carlsberg Foundation participates on a 30.33% pro rata basis to the shares purchased in the share buy-back programme.

Transactions related to Carlsberg's incentive programmes have resulted in a net transfer of 88,251 B shares. These transactions were not part of the Safe Harbour programme. With the transactions stated above Carlsberg A/S holds a total of 3,669,649 own B shares, corresponding to 2.7% of the 137,356,806 total A and B shares.

The details of each transaction made under the share buy-back programme are enclosed.

## **Contacts**

Investor Relations: Peter Kondrup +45 2219 1221 / Iben Steiness +45 2088 1232

Media Relations: Kenni Leth +45 5171 4368

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