

**Company announcement 27/2021**

12 July 2021

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## **CARLSBERG A/S SHARE BUY-BACK PROGRAMME**

### Transactions during 5 July - 9 July

On 28 April 2021, Carlsberg A/S announced a share buy-back programme, as described in Company Announcement No. 17/2021. The programme is carried out in accordance with Article 5 of Regulation No 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052, also referred to as the Safe Harbour Regulations. According to the programme, Carlsberg A/S will repurchase B shares of up to DKK 1bn. The programme is taking place during the period from 28 April 2021 to 13 August 2021, during which a maximum of 13 million B shares will be bought.

The following transactions were made under the share buy-back programme during 5 July - 9 July:

	<b>Number of shares bought</b>	<b>Average transaction price</b>	<b>Amount DKK</b>
<b>Accumulated, last announcement</b>	<b>480,590</b>		<b>543,192,941</b>
5 July 2021	8,000	1,177.21	9,417,656
6 July 2021	7,786	1,176.95	9,163,749
7 July 2021	8,494	1,178.78	10,012,553
8 July 2021	12,000	1,169.80	14,037,630
9 July 2021	11,000	1,168.10	12,849,141
<b>Total, 5 July - 9 July 2021</b>	<b>47,280</b>		<b>55,480,729</b>
Bought from Carlsberg Foundation, 9 July 2021*	20,583	1,173.45	24,153,128
<b>Accumulated under the programme</b>	<b>548,453</b>		<b>622,826,798</b>

\* According to a separate agreement the Carlsberg Foundation participates on a 30.33% pro rata basis to the shares purchased in the share buy-back programme.

With the transactions stated above Carlsberg A/S holds a total of 1,308,006 own B shares, corresponding to 0.9% of the 145,256,806 total A and B shares.

The details of each transaction made under the share buy-back programme are enclosed.

#### **Contacts**

Investor Relations: Peter Kondrup +45 2219 1221  
 Iben Steiness +45 2088 1232

Media Relations: Nina Brønden Jakobsen +45 4186 1391  
 Christian Wulff Søndergaard +45 3144 7965

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