

**Company announcement 21/2021**

31 May 2021

Page 1 of 1

## **CARLSBERG A/S SHARE BUY-BACK PROGRAMME**

### Transactions during 25 May - 28 May

On 28 April 2021, Carlsberg A/S announced a share buy-back programme, as described in Company Announcement No. 17/2021. The programme is carried out in accordance with Article 5 of Regulation No 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052, also referred to as the Safe Harbour Regulations. According to the programme, Carlsberg A/S will repurchase B shares of up to DKK 1bn. The programme is taking place during the period from 28 April 2021 to 13 August 2021, during which a maximum of 13 million B shares will be bought.

The following transactions were made under the share buy-back programme during 25 May - 28 May:

	<b>Number of shares bought</b>	<b>Average transaction price</b>	<b>Amount DKK</b>
<b>Accumulated, last announcement</b>	<b>156,829</b>		<b>173,615,160</b>
25 May 2021	5,847	1,117.76	6,535,545
26 May 2021	10,000	1,111.97	11,119,674
27 May 2021	4,500	1,110.15	4,995,691
28 May 2021	8,122	1,121.02	9,104,886
<b>Total, 25 May - 28 May 2021</b>	<b>28,469</b>		<b>31,755,796</b>
Bought from Carlsberg Foundation, 28 May 2021*	12,394	1,115.45	13,824,910
<b>Accumulated under the programme</b>	<b>197,692</b>		<b>219,195,866</b>

\* According to a separate agreement the Carlsberg Foundation participates on a 30.33% pro rata basis to the shares purchased in the share buy-back programme.

With the transactions stated above Carlsberg A/S holds a total of 957,245 own B shares, corresponding to 0.7% of the 145,256,806 total A and B shares.

The details of each transaction made under the share buy-back programme are enclosed.

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