Carlsberg A/S 1 J.C. Jacobsens Gade 1799 Copenhagen V CVR no. 61056416 LEI 529900100WJQYB5GYZ19

+45 3327 3300 contact@carlsberg.com www.carlsberggroup.com

Company announcement 12/2021

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CARLSBERG A/S SHARE BUY-BACK PROGRAMME

Transactions during 29 March - 31 March

On 5 February 2021, Carlsberg A/S announced a share buy-back programme, as described in Company Announcement No. 1/2021. The programme is carried out in accordance with Article 5 of Regulation No 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052, also referred to as the Safe Harbour Regulations. According to the programme, Carlsberg A/S will repurchase B shares of up to DKK 0.75bn. The programme is taking place during the period from 5 February 2021 to 23 April 2021, during which a maximum of 10 million B shares will be bought.

The following transactions were made under the share buy-back programme during 29 March -31 March:

	Number of shares bought	Average transaction price	Amount DKK
Accumulated, last announcement	523,806		516,491,524
29 March 2021	8,691	980.05	8,517,618
30 March 2021	11,683	985.69	11,515,870
31 March 2021	14,000	983.26	13,765,602
Total	34,374		33,799,090
Bought from Carlsberg Foundation, 31 March 2021*	14,964	983.27	14,713,726
Accumulated under the programme	573,144		565,004,340

^{*} According to a separate agreement the Carlsberg Foundation participates on a 30.33% pro rata basis to the shares purchased in the share buy-back programme.

With the transactions stated above Carlsberg A/S holds a total of 3,482,818 own B shares, corresponding to 2.4% of the 148,156,806 total A and B shares.

The details of each transaction made under the share buy-back programme are enclosed.

Contacts

Investor Relations: Peter Kondrup +45 2219 1221 Iben Steiness +45 2088 1232

Media Relations: Christian Wulff Søndergaard +45 3144 7965

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