



FOM Technologies: Status since IPO in 2020, as well as update on current market position in connection with our capital raise.

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FOM Technologies, as previously announced, is raising capital through a rights issue for existing shareholders. In this context, management wishes to provide shareholders and the market with a summary of the company's market position and reiterate the strategic and commercial objectives that have previously been communicated to the market. It is management's assessment that FOM Technologies today - five years after its IPO - is a Danish technology company with a more diversified and global organization which, through 13 years of innovation, now stands with its most extensive product portfolio to date. On this basis, the company aims to continue its journey with both existing and new investors on board.

Five years after its IPO in 2020, FOM Technologies stands as an internationally recognized technology company within machinery and equipment for advanced materials research. The company's platform has been strengthened since its listing, the product range is the largest and most advanced in the company's history, and the team in Kastrup has demonstrated the ability to convert high-tech innovation into commercial success globally and across all continents. Since its founding, FOM Technologies has accumulated sales of more than DKK 250 million to top universities, research institutions, and corporate customers around the world.

In the past year, FOM Technologies has observed an expansion in the applications of its coating technology. The technology now plays a role in the development of batteries, fuel cells, solar cell technology, electrolysis, membranes, as well as research into new materials for the medical and defence industries. This diversification has increased the company's global relevance, broadened its potential customer base, and thereby reduced its vulnerability to market fluctuations within individual segments going forward.

CEO of FOM Technologies, Michael Stadi, states:

"The company today addresses several global megatrends: technological development in energy storage and the utilization of solar energy, the development of new medical technologies, and materials research within security and defence, just to name a few. The company offers solutions within a recognized technology that, with the support of our investors, we wish to expand further. At the same time, the company has streamlined its organization and initiated the establishment of a global distribution network."

With its original focus on equipment sales for research within the battery and solar energy sectors, FOM Technologies now sees growing interest from several other sectors—particularly the defence and MedTech industries. This serves as technological validation and quality assurance of the company's solutions within advanced materials research. Building a strong reference customer base and thereby high customer trust remains a key focus area. This strategy will be maintained with the aim of serving as many existing and new application areas as possible.

Matured and Supported by Megatrends

Since its IPO, FOM Technologies has undergone a development characterized by increasing revenue, an expanded customer portfolio, and a focused effort to strengthen its organizational and operational foundation. As the company has internationalized, it has professionalized key functions, including sales support, service organization, R&D of technological solutions, and business processes, with a focus on creating a scalable and robust setup.

As part of its international expansion, FOM Technologies has established a wholly owned U.S. sales subsidiary (FOM Technologies Inc., based in Seattle) to secure local market access, improved customer service, and better access to U.S. tenders. In addition, the acquisition of a Swedish production company (FOM Technologies AB, based in Helsingborg) has expanded the group's total production capacity and strengthened control over quality assurance and key parts of the value chain.

These investments reflect a deliberate strategy to future-proof the business through vertical integration and increased control over development, production, and customer access. On the supply side, the company has established strategic

partnerships and optimized its procurement function with a focus on supply security and scalability. Finally, the company has insourced development and R&D activities with significant investments in digital infrastructure and security protocols.

Renewed Momentum and Growing Interest

From the IPO in 2020 until today, FOM Technologies stands on a stronger foundation. The combination of more than 250 completed projects, proven technological quality, strategic acquisitions, and long-term investment in innovation positions the company to enter its next growth phase with the ambition of creating shareholder value.

The U.S. market for research equipment continues to be characterized by pressure on university budgets and uncertainty about tariffs, leading to longer decision-making processes. However, FOM Technologies expects the market to normalize over time and anticipates being well-positioned thanks to its long-standing presence in the U.S. market and collaborations with leading American universities.

After a period of market resistance, the company is experiencing increased inquiries and interest in its solutions. On this basis, FOM Technologies will carry out a capital increase. The proceeds are expected to be used for global sales promotion activities, stronger working capital, and continued innovation and product development. The purpose is to support the company's goal of achieving positive EBITDA and cash flow.

Thanks to FOM Technologies Shareholders

Lastly, FOM Technologies wishes to extend a sincere thank you to its approximately 2,800 existing shareholders for the trust and support shown since the IPO in 2020.

"It has been a remarkable journey marked by growth, innovation, and international expansion—despite global turmoil and challenges—and it would not have been possible without the engagement of our investors. The support and challenges have given us the strength to make long-term decisions and invest in our technological development, our employees, and our growing global presence. Together, we have created results, and we look forward to continuing the journey with dedication and ambitions. On behalf of myself, the rest of the management, and the entire team: thank you for being part of FOM Technologies' journey. We hope that each of you will choose to participate as shareholders in the company's continued development," says Michael Stadi.

Information Webinar for Current and New Investors

To give investors and interested parties the opportunity to learn more about the share issue, the company, and future plans, FOM Technologies will host an online webinar: **Thursday, October 16 at 4:00 PM.**

At the webinar, the company's management will present the background for the capital raise, review the strategy for the coming period, and answer questions from investors.

Registration and further information can be found at: www.fomtechnologies.com/investor

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Attachments

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