COMPANY ANNOUNCEMENT

MANAGERS' AND CLOSELY RELATED PARTIES' TRANSACTIONS WITH DFDS SHARES

DFDS A/S
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Company announcement no. 35/2026

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On 20 November 2026, Michael Hansen, CEO of DFDS, purchased 6,500 DFDS shares.

This purchase brings Michael Hansen's total shareholding in DFDS to 13,649 shares as he owned DFDS shares prior to joining DFDS.

Pursuant to Article 19 (3) of Regulation (EU) no. 596/2014 (Market Abuse Regulation), DFDS A/S is required disclose information regarding transactions in DFDS A/S' shares by persons discharging managerial responsibilities and persons closely associated with them.

Transaction details are reported in the table below.

1.	**Details of the person discharging managerial responsibilities/person closely associated**	
a)	Name	Michael Hansen
2.	**Reason for the notification**	
a)	Position/status	CEO of DFDS
b)	Initial notification/Amendment	Initial notification
3.	**Details of the issuer**	
a)	Name	DFDS A/S
b)	LEI	549300JZVW1Y1UZ5UK38
4.	**Details of the transaction(s)**	
a)	Description of the financial instrument, type of instrument Identification code	Shares in DFDS A/S ISIN DK 0060655629
b)	Nature of the transaction	Purchase of shares
c)	Price(s) and volume(s)	**Price(s)** / **Volume(s)**: 155.99 / 6,500
d)	Aggregated information - Aggregated volume - Price	Total no. of shares: 6,500 Total price: DKK 1,013,926
e)	Date of transaction	2026-11-20
f)	Place of transaction	Nasdaq Copenhagen

About DFDS
We operate a transport network in and around Europe with an annual revenue of DKK 32bn and 15,000 full-time employees.

We move goods in trailers by ferry, road & rail and we offer complementary transport and logistics solutions.

We also move car and foot passengers on short sea and overnight ferry routes.

DFDS was founded in 1866 and is headquartered and listed in Copenhagen.

Disclaimer
The statements about the future in this announcement contain an element of risk and uncertainty which means that actual developments may diverge significantly.