ANNOUNCEMENT

A.P. Møller - Mærsk A/S – Transactions in connection with share buy-back program

On 5 February 2026, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 6.3bn (around USD 1bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 13 August 2026 up to 29 January 2027. The shares to be acquired will be limited to a total market value of DKK 3.15 billion (around USD 500m).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation")

The following transactions have been made under the program in the period 16 November to 20 November 2026:

	Number of A shares	Average purchase price A shares, DKK	Transaction value, A shares, DKK
Accumulated, last announcement	**54,698**		**960,218,510**
16 November 2026	250	20,060.4000	5,015,100
17 November 2026	250	20,191.4400	5,047,860
18 November 2026	250	20,063.7600	5,015,940
19 November 2026	250	19,934.8400	4,983,710
20 November 2026	250	19,601.1200	4,900,280
Total 16-20 November 2026	**1,250**		**24,962,890**
Accumulated in the second phase of the program	**17,700**		**382,827,030**
Accumulated under the program	**55,948**		**985,181,400**

	Number of B shares	Average purchase price B shares, DKK	Transaction value, B shares, DKK
Accumulated, last announcement (market and the Foundation)	**218,792**		**3,938,827,033**
16 November 2026	877	20,415.7469	17,904,610
17 November 2026	877	20,620.3991	18,084,090
18 November 2026	877	20,458.4835	17,942,090
19 November 2026	877	20,253.4436	17,762,270
20 November 2026	877	19,874.6408	17,430,060
Total 16-20 November 2026	**4,385**		**89,123,120**
Bought from the Foundation*	**615**	**20,324.5428**	**12,499,594**
Accumulated in the second phase of the program (market and the Foundation)	**70,800**		**1,582,581,472**
Accumulated under the program (market and the Foundation)	**223,792**		**4,040,449,747**

*) According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 55,948 A shares and 280,183 B shares as treasury shares, corresponding to 2.29% of the share capital.

Details of each transaction are included as appendix.

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