

ANNOUNCEMENT

A.P. Møller - Mærsk A/S – Transactions in connection with share buy-back program

On 5 February 2026, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 6.3bn (around USD 1bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 13 August 2026 up to 29 January 2027. The shares to be acquired will be limited to a total market value of DKK 3.15 billion (around USD 500m).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation")

The following transactions have been made under the program in the period 05 October to 09 October 2026:

	Number of A shares	Average purchase price A shares, DKK	Transaction value, A shares, DKK
Accumulated, last announcement	47,948		810,198,520
5 October 2026	220	23,377.0000	5,142,940
6 October 2026	220	23,590.0000	5,189,800
7 October 2026	220	23,376.1818	5,142,760
8 October 2026	220	23,793.9091	5,234,660
9 October 2026	220	23,758.7273	5,226,920
Total 5-9 October 2026	1,100		25,937,080
Accumulated in the second phase of the program	10,800		233,781,230
Accumulated under the program	49,048		836,135,600

	Number of B shares	Average purchase price B shares, DKK	Transaction value, B shares, DKK
Accumulated, last announcement (market and the Foundation)	191,792		3,320,721,564
5 October 2026	771	24,204.3839	18,661,580
6 October 2026	771	24,423.7484	18,830,710
7 October 2026	771	24,296.1997	18,732,370
8 October 2026	771	24,759.1569	19,089,310
9 October 2026	771	24,772.1660	19,099,340
Total 5-9 October 2026	3,855		94,413,310
Bought from the Foundation*	545	24,491.1310	13,347,666
Accumulated in the second phase of the program (market and the Foundation)	43,200		970,614,265
Accumulated under the program (market and the Foundation)	196.192		3.428.482.540

*) According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 49,048 A shares and 255,577 B shares as treasury shares, corresponding to 2.07% of the share capital.

Details of each transaction are included as appendix.

Copenhagen, 12 October 2026

Contact persons:

Head of Investor Relations, Martin Dunwoodie, tel. +45 3363 3484

Head of Media Relations, Jesper Lov, tel. +45 6114 1521