ANNOUNCEMENT

A.P. Møller - Mærsk A/S – Transactions in connection with share buy-back program

On 5 February 2026, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 6.3bn (around USD 1bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 13 August 2026 up to 29 January 2027. The shares to be acquired will be limited to a total market value of DKK 3.15 billion (around USD 500m).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation").

The following transactions have been made under the program in the period 14 September to 18 September 2026:

	Number of A shares	**Average purchase price A shares, DKK**	**Transaction value, A shares, DKK**
Accumulated, last announcement	**44,198**		**726,177,680**
14 September 2026	250	22,402.2400	5,600,560
15 September 2026	250	22,309.6800	5,577,420
16 September 2026	250	21,980.9600	5,495,240
17 September 2026	250	21,902.6400	5,475,660
18 September 2026	250	21,779.2000	5,444,800
Total 14-18 September 2026	**1,250**		**27,593,680**
Accumulated in the second phase of the program	**7,200**		**151,416,990**
Accumulated under the program	**45,448**		**753,771,360**

	Number of B shares	**Average purchase price B shares, DKK**	**Transaction value, B shares, DKK**
Accumulated, last announcement (market and the Foundation)	**176,792**		**2,972,327,550**
14 September 2026	877	23,259.3957	20,398,490
15 September 2026	877	23,164.6294	20,315,380
16 September 2026	877	22,791.0718	19,987,770
17 September 2026	877	22,712.4173	19,918,790
18 September 2026	877	22,530.9350	19,759,630
Total 14-18 September 2026	**4,385**		**100,380,060**
Bought from the Foundation*	**615**	**22,891.6898**	**14,078,389**
Accumulated in the second phase of the program (market and the Foundation)	**28,800**		**628,917,724**
Accumulated under the program (market and the Foundation)	**181,792**		**3,086,785,999**

*) According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 45,448 A shares and 241,430 B shares as treasury shares, corresponding to 1.95% of the share capital. Details of each transaction are included as appendix.

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