

Date: 14 August 2026

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# Candidates for the Board of Directors

Appendix 1 to the notice convening an Extraordinary General Meeting of DFDS A/S on 8 September 2026

Lauritzen Fonden Holding ApS has submitted a shareholder proposal to elect the board candidates set out herein. This appendix has been received from Lauritzen Fonden Holding ApS.

## Board candidates proposed by Lauritzen Fonden Holding ApS

\* A company with shares listed



**Niels Smedegaard** (1962)

New candidate

**Position:** Professional board member.

**Chair:** ISS A/S\* (and Chair of the Nomination Committee, Member of the Transaction Committee and Member of the Remuneration Committee), Nordic Ferry Infrastructure AS (and Chair of the Board of Directors in two associated companies<sup>1</sup>) and Falck A/S (and Chair of the Remuneration and Nomination Committee).

**Vice chair:** Through Transport Mutual Insurance Association Limited (and one of its subsidiaries).

**Board member:** UK P&I Club.

**Other positions:** Board Member, Danish Board Leadership Society (Bestyrelsesforeningen).

Lauritzen Fonden Holding ApS is of the opinion that Niels Smedegaard possesses the following special competences: Extensive international executive and chair experience in listed companies, deep expertise in the shipping, ferry, transport and logistics sectors, as well as strategy development and execution, operational management, finance, M&A, capital markets, business transformation and corporate governance.



**Jan Johan Kühl** (1966)

New candidate

**Position:** Managing Partner of Polaris Management A/S.

**Chair:** Polaris V Invest Fonden.

**Board member:** Vikingbus Gruppen A/S, Advantage Investment Partners A/S, the trade association Active Owners Denmark (Brancheforeningen for Aktive Ejere) and Inter Primo A/S.

**Other positions:** Member of the Executive Board of Polaris Management A/S, Polaris CS Fund I GP ApS and Polaris VI Invest GP ApS, and holds management positions in Business Synergy Group ApS, Polaris Flexible Capital II GP ApS, CSF-I 1 GP ApS, CSF-I 2 GP ApS, CSF-I 3 GP ApS, CSF-I 5 ApS, NF SPV GP ApS and Newbury GP ApS, as well as various other management positions in holding companies related to Polaris Private Equity.

Lauritzen Fonden Holding ApS is of the opinion that Jan Johan Kühl possesses the following special competences: International management and board experience, as well as extensive expertise in investment management, private equity, active ownership, strategy development and execution, operational value creation, M&A, capital markets and business transformation, including experience from the ferry and transportation sector.

<sup>1</sup> Hati HoldCo AS and Float TopCo AS.