Date: 14 August 2026

Notice convening an

Extraordinary General Meeting

Shareholders of DFDS A/S are invited to an Extraordinary General Meeting on **Tuesday 8 September 2026** at 15:30 (CEST) at DFDS House in Copenhagen.

Read more at **www.dfds.com**

Company reg. (CVR) no. 14194711

With reference to company announcement no. 22 of 13 August 2026, DFDS A/S ("DFDS" or the "Company") hereby at the request of its largest shareholder, Lauritzen Fonden Holding ApS, convenes for an Extraordinary General Meeting with the view to elect two new members of the Board of Directors. The Extraordinary General Meeting will be held on

Tuesday 8 September 2026 at 15:30 (CEST)

at DFDS House, Marmorvej 18, DK-2100 Copenhagen Ø.

AGENDA

1. **Election of two new members to the Board of Directors**

   Lauritzen Fonden Holding ApS has submitted a shareholder proposal to elect Niels Smedegaard and Jan Johan Kühl as new members to the Board of Directors for a period until the next Annual General Meeting.

   Please see appendix 1 for a description of the candidates' qualifications, other directorships, and executive functions, etc.

   As previously announced, Claus V. Hemmingsen, current Chair of the Board of Directors, has informed that he will step down from the Board of Directors in connection with the Extraordinary General Meeting. The other shareholder-elected and employee-elected members of the Board of Directors will continue to serve on the Board of Directors.

MAJORITY REQUIREMENTS AND SHARE CAPITAL

All proposed resolutions on the agenda may be adopted by a simple majority vote.

The share capital of the Company is DKK 1,124,310,980 divided into 56,215,549 shares of nominally DKK 20 each. Each share of DKK 20 carries one vote.

REGISTRATION DATE, PARTICIPATION AND VOTING RIGHT

The registration date is Tuesday 1 September 2026.

Shareholders who possess shares in the Company on the registration date are entitled to participate in and vote at the general meeting. In addition, participation is conditional on the shareholder having registered in due time as described below.

REGISTRATION

Access to the general meeting is conditional on the shareholder registering for the general meeting no later than Friday 4 September 2026 at 23:59 CEST:

- By registering electronically at the website of Euronext Securities, www.euronext.com/cph-agm or at the Company's website www.dfds.com/en/about/investors/general-meetings; or
- By sending an e-mail to CPH-investor@euronext.com or by calling Euronext Securities on +45 4358 8866 (weekdays from 09:00 to 16:00 CEST).

After registration you will receive a PDF admission card by email to the email address you provided when registering. The admission card may be printed or presented from a smartphone or tablet.

Should you forget to bring your admission card to the extraordinary general meeting a new admission card may be printed against proof of identity. Voting forms will be handed out at the admission control of the extraordinary general meeting.

A shareholder or a proxy may participate in the extraordinary general meeting together with an adviser, provided that notification of the adviser's participation has been provided in advance of the general meeting.

PROXY OR POSTAL VOTE

If you are unable to attend the general meeting, you may:

- Issue a proxy to a named third party who will then be provided with an admission card at the admission control of the extraordinary general meeting against proof of identity;

- Issue a proxy to the Board of Directors for voting in accordance with the recommendations of the Board of Directors;
- Issue a proxy to the Board of Directors for voting in accordance with your instructions; or
- Vote by postal vote.

You can submit your vote or issue a proxy electronically via the Company's website www.dfds.com/en/about/investors/general-meetings or at www.euronext.com/cph-agm

Alternatively, the proxy and postal vote form may be downloaded from www.dfds.com/en/about/investors/general-meetings, printed and sent by email to CPH-investor@euronext.com or by ordinary mail to Euronext Securities, Nicolai Eigtveds Gade 8, DK-1402 Copenhagen, Denmark. Please consider the delivery time if the postal and proxy form is sent by ordinary mail.

The proxy must be received by Euronext Securities no later than Friday 4 September 2026 at 23:59 CEST.

The postal vote must be received by Euronext Securities no later than Monday 7 September 2026 at 12:00 CEST.

ADDITIONAL INFORMATION

The following information is available on the Company's website at www.dfds.com/en/about/investors/general-meetings:

- Notice convening the extraordinary general meeting including agenda and complete proposals.
- The aggregate number of shares and voting rights as of the date of the notice convening the extraordinary general meeting.
- Documents that will be submitted to the extraordinary general meeting, including

  Appendix 1: EGM 2026 List of Candidates
- Registration form.
- Proxy and postal vote form.
- Information on handling of personal information in connection with the extraordinary general meeting.

Prior to the extraordinary general meeting, shareholders may in writing ask questions to the Company regarding the agenda and/or the documents prepared for the extraordinary general meeting.

In the interest of proceedings and to the extent possible, the Board of Directors encourages shareholders to submit questions in writing ahead of the general meeting. This can be done by written enquiry to DFDS via email to shareholder@dfds.com or via post to DFDS A/S, Marmorvej 18, DK-2100 Copenhagen Ø, for the attention of Investor Relations.

PRACTICAL INFORMATION

The doors of DFDS House will open for the general meeting at 15:00 CEST.

It will be possible to watch but not interact with the extraordinary general meeting online. The link to this webcast will be available at the Company's InvestorPortal at the below link https://investor.vp.dk/ip/ctrl/portal/Frontpage.do?command=&asident=24110

Copenhagen, Friday 14 August 2026

The Board of Directors

APPENDICES:

Appendix 1: EGM 2026 List of Candidates