ANNOUNCEMENT

A.P. Møller - Mærsk A/S – Transactions in connection with share buy-back program

On 5 February 2026, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 6.3bn (around USD 1bn) to be executed over a period of 12 months. The first phase of the share buy-back program will run from 9 February 2026 up to 5 August 2026. The shares to be acquired will be limited to a total market value of DKK 3.15 billion (around USD 500m).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation").

The following transactions have been made under the program in the period 20 July to 24 July 2026:

	Number of A shares	Average purchase price A shares, DKK	Transaction value, A shares, DKK
Accumulated, last announcement	**34.348**		**537.890.990**
20 July 2026	300	16.256,1667	4.876.850
21 July 2026	300	16.289,7333	4.886.920
22 July 2026	300	16.517,7000	4.955.310
23 July 2026	300	16.828,2667	5.048.480
24 July 2026	300	16.485,8000	4.945.740
Total 20-24 July 2026	**1.500**		**24.713.300**
Accumulated in the second phase of the program	**35.848**		**562.604.290**
Accumulated under the program	**35.848**		**562.604.290**

	Number of B shares	Average purchase price B shares, DKK	Transaction value, B shares, DKK
Accumulated, last announcement (market and the Foundation)	**137.392**		**2.192.172.509**
20 July 2026	1.052	16.730,0998	17.600.065
21 July 2026	1.052	16.782,9373	17.655.650
22 July 2026	1.052	17.001,3260	17.885.395
23 July 2026	1.052	17.338,0466	18.239.625
24 July 2026	1.052	17.010,6084	17.895.160
Total 20-24 July 2026	**5.260**		**89.275.895**
Bought from the Foundation*	**740**	**16.972,6036**	**12.559.727**
Accumulated in the second phase of the program (market and the Foundation)	**143.392**		**2.294.008.130**
Accumulated under the program (market and the Foundation)	**143.392**		**2.294.008.130**

*) According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 35,848 A shares and 212,432 B shares as treasury shares, corresponding to 1.69% of the share capital.

Details of each transaction are included as appendix.

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