ANNOUNCEMENT

A.P. Møller - Mærsk A/S – Transactions in connection with share buy-back program

On 5 February 2026, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 6.3bn (around USD 1bn) to be executed over a period of 12 months. The first phase of the share buy-back program will run from 9 February 2026 up to 5 August 2026. The shares to be acquired will be limited to a total market value of DKK 3.15 billion (around USD 500m).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation").

The following transactions have been made under the program in the period 6 July to 10 July 2026:

	Number of A shares	Average purchase price A shares, DKK	Transaction value, A shares, DKK
Accumulated, last announcement	**31,348**		**489,511,440**
6 July 2026	300	15,672.9667	4,701,890
7 July 2026	300	15,714.3667	4,714,310
8 July 2026	300	16,017.5333	4,805,260
9 July 2026	300	15,901.7333	4,770,520
10 July 2026	300	15,540.7000	4,662,210
Total 6-10 July	**1,500**		**23,654,190**
Accumulated in the second phase of the program	**32,848**		**513,165,630**
Accumulated under the program	**32,848**		**513,165,630**

	Number of B shares	Average purchase price B shares, DKK	Transaction value, B shares, DKK
Accumulated, last announcement (market and the Foundation)	**125,392**		**1,993,639,712**
6 July 2026	1,052	16,070.2947	16,905,950
7 July 2026	1,052	16,085.4278	16,921,870
8 July 2026	1,052	16,439.9097	17,294,785
9 July 2026	1,052	16,323.7452	17,172,580
10 July 2026	1,052	15,881.3498	16,707,180
Total 6-10 July	**5,260**		**85,002,365**
Bought from the Foundation*	**740**	**16,160.1454**	**11,958,508**
Accumulated in the second phase of the program (market and the Foundation)	**131,392**		**2,090,600,585**
Accumulated under the program (market and the Foundation)	**131,392**		**2,090,600,585**

*) According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 32,848 A shares and 200,439 B shares as treasury shares, corresponding to 1.59% of the share capital.

Details of each transaction are included as appendix.

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