

## Participation notification by BlackRock Inc.

Brussels, Belgium – June 30, 2026 – 8:45 CEST

According to Belgian transparency legislation (Law of May 2, 2007), BlackRock Inc. (12 Throgmorton Avenue, London EC2N 2DL, UK) recently sent Syensqo the following transparency notifications indicating that it crossed the threshold of 3% for direct voting rights. Here is the summary of the move:

Date on which the threshold was crossed	Voting rights after the transaction	Equivalent financial instruments after the transaction	Total
June 19 2026	3.07%	0.97%	4.04%

The latest notification, dated **June 22, 2026** and received on **June 23, 2026**, contains the following information:


- Reason for the notification: Acquisition or disposal of voting securities or voting rights
- Notified by: BlackRock Inc, a parent undertaking or a controlling person
- Date on which the threshold is crossed: **June 19, 2026**
- Threshold of direct voting rights crossed: **3% upwards**
- Denominator: 103,286,902
- Additional information: The disclosure obligation arose due to voting rights attached to shares for BlackRock, Inc. going **above** 3%.
- Persons subject to the notification requirement:

Name	Address (for legal entities)
BlackRock, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock (Singapore) Limited	20 Anson Road #18-01, Singapore, 79912, Singapore
BlackRock Advisors (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Advisors, LLC	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Asset Management Canada Limited	161 Bay Street, Suite 2500, Toronto, Ontario, M5J 2S1, Canada
BlackRock Asset Management Deutschland AG	Lenbachplatz 1 1st Floor, Munich, 80333-MN3, Germany
BlackRock Asset Management North Asia Limited	15/F, 16/F, 17/F Citibank Tower & 17/F ICBC Tower, 3 Garden Road, Central, Hong Kong
BlackRock Financial Management, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Fund Advisors	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock Institutional Trust Company, National Association	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock Investment Management (Australia) Limited	Level 12, 33 Alfred Street, Sydney NSW 2000, Australia
BlackRock Investment Management (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Investment Management, LLC	1 University Square Drive, Princeton, NJ, 8540, U.S.A.
BlackRock Japan Co., Ltd.	1-8-3 Marunouchi Chiyoda-ku, Trust Tower Main, Tokyo, 100-8217, Japan
Aperio Group, LLC	3 Harbor Dr Suite 204, Sausalito, CA 94965, U.S.A.

## Notified detail

A) Voting rights	Previous notification	After the transaction			
	# of voting rights	# of voting rights		% of voting rights	
Holders of voting rights		Linked to securities	Not linked to the securities	Linked to securities	Not linked to the securities
BlackRock, Inc.	0	0		0.00%	
BlackRock (Singapore) Limited	4,625	4,625		0.00%	
BlackRock Advisors (UK) Limited	67,148	70,006		0.07%	
BlackRock Advisors, LLC	46,936	46,936		0.05%	
BlackRock Asset Management Canada Limited	65,428	64,165		0.06%	
BlackRock Asset Management Deutschland AG	254,885	255,509		0.25%	
BlackRock Asset Management North Asia Limited	2,255	2,255		0.00%	
BlackRock Financial Management, Inc.	14,407	14,407		0.01%	
BlackRock Fund Advisors	1,410,114	1,403,797		1.36%	
BlackRock Institutional Trust Company, National Association	901,705	902,798		0.87%	
BlackRock Investment Management (Australia) Limited	24,514	24,514		0.02%	
BlackRock Investment Management (UK) Limited	92,820	178,538		0.17%	
BlackRock Investment Management, LLC	114,009	111,833		0.11%	
BlackRock Japan Co., Ltd.	72,649	72,649		0.07%	
Aperio Group, LLC	23,342	23,342		0.02%	
Subtotal	3,094,838	3,175,375		3.07%	
<b>TOTAL</b>		<b>3,175,375</b>	<b>0</b>	<b>3.07%</b>	<b>0.00%</b>

B) Equivalent financial instruments	After the transaction					
	Type of financial instrument	Expiration date	Exercise period or date	# of voting rights that may be acquired if the instrument is exercised	% of voting rights	Settlement
BlackRock Advisors (UK) Limited	Securities Lent			852,899	0.83%	physical
BlackRock Asset Management Canada Limited	Securities Lent			1,757	0.00%	physical
BlackRock Investment Management (UK) Limited	Securities Lent			135,796	0.13%	physical
BlackRock Investment Management, LLC	Securities Lent			8,817	0.01%	physical
<b>TOTAL</b>				<b>999,268</b>	<b>0.97%</b>	

 The totals will be updated once you have clicked on <CALCULATE>

TOTAL (A & B)		# of voting rights	% of voting rights
	<b>CALCULATE</b>	<b>4,174,643</b>	<b>4.04%</b>

Transparency notifications and the full chain of controlled undertakings through which the holding is effectively held is available on the [Investor Relations Section](#) of Syensqo's website.

## Safe harbor

This press release may contain forward-looking information. Forward-looking statements describe expectations, plans, strategies, goals, future events or intentions. The achievement of forward-looking statements contained in this press release is subject to risks and uncertainties relating to a number of factors, including general economic factors, interest rate and foreign currency exchange rate fluctuations, changing market conditions, product competition, the nature of product development, impact of acquisitions and divestitures, restructurings, products withdrawals, regulatory approval processes, all-in scenario of R&I projects and other unusual items. Consequently, actual results or future events may differ materially from those expressed or implied by such forward-looking statements. Should known or unknown risks or uncertainties materialize, or should our assumptions prove inaccurate, actual results could vary materially from those anticipated. The Company undertakes no obligation to publicly update or revise any forward-looking statements.

## About Syensqo

Syensqo is a science company developing groundbreaking solutions that enhance the way we live, work, travel and play. Inspired by the scientific councils which Ernest Solvay initiated in 1911, we bring great minds together to push the limits of science and innovation for the benefit of our customers, with a diverse, global team of more than 13,000 associates in 30 countries.

Our solutions contribute to safer, cleaner, and more sustainable products found in homes, food and consumer goods, planes, cars, batteries, smart devices and healthcare applications. Our innovation power enables us to deliver on the ambition of a circular economy and explore breakthrough technologies that advance humanity.

Learn more at [www.syensqo.com](http://www.syensqo.com).

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