

Invitation to the ordinary General Meeting of Shareholders of Fenix Outdoor International AG

Dear Shareholder,

The Board of Directors is pleased to invite you to the ordinary General Meeting concerning the financial year 2025

Date: Monday, 27 April 2026, 2 pm
Place: Hemvärnsgatan 9, Solna (Sweden)

I. Agenda items and motions of the Board of Directors

1. Approval of the Annual Report 2025 and taking note of the audit report

The Board of Directors proposes that the General Meeting approves the Annual Report 2025 consisting of the consolidated financial statements, parent financial statements as well as the compensation report and to take note of the Audit Reports.

2. Appropriation of the available earnings 2025

The Board of Directors proposes that the General Meeting approves the appropriation of the available earnings 2025 as follows:

Retained earnings

Profit reserves at the beginning of the period	TEUR	356,288
Dividend on own shares	TEUR	54
Settlement of share-based payments	TEUR	-362
Acquisition of Subsidiary paid by shares	TEUR	-4,080
Net profit of the year	TEUR	39,962
Profit reserves at the end of the year	TEUR	391,862
Allocation to the legal profit reserves	TEUR	-
Profit to be carried forward	TEUR	391,862

Proposal of the appropriation

Capital contribution reserves	TEUR	250,257
Dividends	TEUR	-9,329
Capital contribution reserves to be carried forward	TEUR	240,928

Dividend

The Board of Directors proposes that the General Meeting approves the distribution of a dividend in the amount of SEK 7.50 (EUR 0.69), previous year SEK 15.00 + 15.00 (EUR 1.31 + 1.31), per share of category B at the expense of capital contribution reserves. Per category A the Board of Directors proposes a dividend of SEK 0.75 (EUR 0.069), previous year SEK 1.5 + 1.5 (EUR 0.131 + 0.131). In total SEK 100,950,000 (EUR 9,328,651) for 2025. EUR value calculated at (EUR/SEK) 10,8215. The proposed dividend in the amount of SEK 100,950,000, measured at a countervalue of a maximum of CHF 9,700,000, will be settled based on the market exchange rate at the time of distribution. If the resulting amount is lower than CHF 9,700,000, the distribution will be made only in the amount of this lower value.

3. Discharge of the members of the Board of Directors and the Senior Executives

The Board of Directors proposes that the General Meeting grants discharge to the members of the Board of Directors and the Senior Executives for their actions taken in the financial year 2025.

4. Elections

4.1. Members of the Board of Directors

The Board of Directors propose that the General Meeting re-elects:

- Mr. Ulf Gustafsson as member of the Board of Directors for a term until the conclusion of the next ordinary General Meeting of Shareholders;
- Mr. Mats Olsson as member of the Board of Directors for a term until the conclusion of the next ordinary General Meeting of Shareholders;
- Mr. Hans-Sebastian Graf Von Wallwitz as member of the Board of Directors for a term until the conclusion of the next ordinary General Meeting of Shareholders;
- Mrs. Susanne Dalsgaard Nordin as member of the Board of Directors for a term until the conclusion of the next ordinary General Meeting of Shareholders;
- Mr. Rolf Schmid as member of the Board of Directors for a term until the conclusion of the next ordinary General Meeting of Shareholders.

4.2. Chairman of the Board of Directors

The Board of Directors proposes that the General Meeting re-elects

Mr. Erik Martin Nordin as Chairman of the Board of Directors for a term until the conclusion of the next ordinary General Meeting of Shareholders.

4.3. Compensation Committee

The Board of Directors proposes that the General Meeting re-elects:

- Mr. Ulf Gustafsson as member of the Compensation Committee for a term until the conclusion of the next ordinary General Meeting of Shareholders;
- Mrs. Susanne Dalsgaard Nordin as member of the Compensation Committee for a term until the conclusion of the next ordinary General Meeting of Shareholders.

4.4. Independent Proxy

The Board of Directors proposes that the General Meeting elects:

Dr. iur. Philippe Meyer, attorney at law, as Independent Proxy (with respect to General Meetings of Shareholders to be held in Switzerland) and Mr. Lars Sandberg, attorney at law, as Independent Proxy (with respect to General Meetings of Shareholders to be held in Sweden), both for a term until the conclusion of the next ordinary General Meeting of Shareholders.

4.5. Auditor

The Board of Directors proposes that the General Meeting re-elects Ernst & Young Ltd (CHE-491.907.686), Zürich, for a term until the conclusion of the next ordinary General Meeting of Shareholders.

5. Compensation

5.1. Approval of the total compensation to the Board of Directors, for the financial year 2027

The Board of Directors proposes that the General Meeting approves the total compensation to the Board of Directors for the financial year 2027 amounting to a maximum of EUR 2,000,000.

5.2. Approval of the total fixed compensation to the Senior Executives for the financial year 2027

The Board of Directors proposes that the General Meeting approves the total fixed compensation to the Senior Executives for the financial year 2027 amounting to a maximum of EUR 4,000,000.

5.3. Approval of the total variable compensation to the Senior Executives for the financial year 2025

The Board of Directors proposes that the General Meeting approves that EUR 742 000 in variable compensation to the Senior Executives for the financial year 2025 is approved.

6. Sustainability report

The Board of Directors proposes that the General Meeting approves the Sustainability Report 2025.

II. Document

The annual report, the financial statements, the consolidated financial statements as well as the audit report for the business year 2025 are available for inspection at the Company's registered office in Zug. Copies of the documents are also available on the Company's website www.fenixoutdoor.com and at Fenix Outdoor office at Solna Strandväg 128 B, 171 54 Solna (Sweden).

III. Notification

Shareholders who wish to attend (in person, representation by proxy or by the Independent Proxy) the ordinary General Meeting must be recorded in the Company's share register by Friday, 17 April 2026 at the latest and must notify the Company no later than Tuesday, 21 April 2026, 1 p.m. by telephone +46 660 26 62 00, by mail to Fenix Outdoor International AG, Solna Strandväg 128 B, 171 54 Solna (Sweden) or by e-mail info@fenixoutdoor.se of their attendance. An e-mail from the Company confirming the receipt of the notification must be presented at the entrance in order to be admitted to the ordinary General Meeting. The notification of the Shareholder must include name, personal identification number (registration number), address, email address (if applicable), phone number and the names of accompanying advisors, if any.

Shareholders holding shares through a nominee must, in order to be entitled to attend and vote (in person, representation by proxy or by the Independent Proxy) at the ordinary General Meeting, temporarily register the shares in their own name. For the shares to be re-registered in time, shareholders should instruct the nominee, bank or broker that manages the shares, well in advance of Friday, 17 April 2026 for temporary re-registration, so called voting registration. After the shares have been registered in the shareholder's own name, the shareholder shall follow the instructions as set out above in this section III.

IV. Representation and proxy

Shareholders who do not personally attend the ordinary General Meeting may be represented as follows:

- by any representative, who does not need to be a shareholder; or
- by the designated Independent Proxy being Mr. Lars Sandberg (Sandbergglaw Advokat Lars Sandberg AB, Östermalmsgatan 76, SE – 114 50 Stockholm, Sweden. Email address lars@sandbergglaw.se).

In case attendance is intended by representative, the power of attorney should be submitted to the representative in original along with the notification.

In case attendance is intended by the Independent Proxy, the instruction form should be submitted along with the notification to the Independent Proxy and in advance by e-mail (as mentioned on the instruction form). Instruction forms are available on the Company's website www.fenixoutdoor.se. The instruction form must reach the Independent Proxy by e-mail no later than Tuesday, 21 April 2026.

V. Shares and votes

As of 2 April 2026, the total number of shares and votes in Fenix Outdoor International AG is 35,060,000, whereof 24,000,000 are category A shares and 11,060,000 are category B shares. As of 2 April 2026, the company holds 12,775 B-shares, of these as treasury shares.

Zug, 1 April 2026

Fenix Outdoor International AG

On behalf of the Board of Directors

Martin Nordin, Executive Chairman