

Participation notifications by BlackRock Inc.

Brussels, Belgium – March 30, 2026 – 8:45 CEST

According to Belgian transparency legislation (Law of May 2, 2007), BlackRock Inc. (12 Throgmorton Avenue, London EC2N 2DL, UK) recently sent Syensqo the following transparency notifications indicating that it crossed the threshold of 3%. Here is the summary of the moves:

Date on which the threshold was crossed	Voting rights after the transaction	Equivalent financial instruments after the transaction	Total
March 23, 2026	3.02%	0.99%	4.01%
March 24, 2026	2.95%	1.00%	3.95%

The latest notification, dated **March 25, 2026** and received on **March 26, 2026**, contains the following information:

- Reason for the notification: Acquisition or disposal of the control of voting securities or voting rights
- Notified by: BlackRock Inc, a parent undertaking or a controlling person
- Date on which the threshold is crossed: **March 24, 2026**
- Threshold of direct voting rights crossed: 3% **downward**
- Denominator: 103,921,273
- Additional information: The disclosure obligation arose due to voting rights attached to shares for BlackRock, Inc. going **below** 3%.
- Persons subject to the notification requirement:

Name	Address (for legal entities)
BlackRock, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock (Singapore) Limited	20 Anson Road #18-01, Singapore, 79912, Singapore
BlackRock Advisors (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Advisors, LLC	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Asset Management Canada Limited	161 Bay Street, Suite 2500, Toronto, Ontario, M5J 2S1, Canada
BlackRock Asset Management Deutschland AG	Lenbachplatz 1 1st Floor, Munich, 80333-MN3, Germany
BlackRock Asset Management North Asia Limited	15/F, 16/F, 17/F Citibank Tower & 17/F ICBC Tower, 3 Garden Road, Central, Hong Kong
BlackRock Financial Management, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Fund Advisors	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock Institutional Trust Company, National Association	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock Investment Management (Australia) Limited	Level 37 Chifley Tower, 2 Chifley Square, Sydney NSW 2000, Australia
BlackRock Investment Management (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Investment Management, LLC	1 University Square Drive, Princeton, NJ, 8540, U.S.A.
BlackRock Japan Co., Ltd.	1-8-3 Marunouchi Chiyoda-ku, Trust Tower Main, Tokyo, 100-8217, Japan
Aperio Group, LLC	3 Harbor Dr Suite 204, Sausalito, CA 94965, U.S.A.

Notified details

A) Voting rights	Previous notification	After the transaction			
	# of voting rights	# of voting rights		% of voting rights	
Holder of voting rights		Linked to securities	Not linked to the securities	Linked to securities	Not linked to the securities
BlackRock, Inc.	0	0		0.00%	
BlackRock (Singapore) Limited	4,372	4,093		0.00%	
BlackRock Advisors (UK) Limited	153,805	104,171		0.10%	
BlackRock Advisors, LLC	47,772	47,772		0.05%	
BlackRock Asset Management Canada Limited	51,207	51,199		0.05%	
BlackRock Asset Management Deutschland AG	257,404	256,515		0.25%	
BlackRock Asset Management North Asia Limited	2,356	2,356		0.00%	
BlackRock Financial Management, Inc.	30,362	16,104		0.02%	
BlackRock Fund Advisors	1,416,581	1,416,203		1.36%	
BlackRock Institutional Trust Company, National Association	897,891	897,890		0.86%	
BlackRock Investment Management (Australia) Limited	21,558	21,558		0.02%	
BlackRock Investment Management (UK) Limited	46,960	42,290		0.04%	
BlackRock Investment Management, LLC	109,071	108,890		0.10%	
BlackRock Japan Co., Ltd.	72,111	72,111		0.07%	
Aperio Group, LLC	27,543	27,543		0.03%	
Subtotal	3,138,994	3,068,696		2.95%	
TOTAL		3,068,696	0	2.95%	0.00%

B) Equivalent financial instruments	After the transaction					
	Type of financial instrument	Expiration date	Exercise period or date	# of voting rights that may be acquired if the instrument is exercised	% of voting rights	Settlement
BlackRock Advisors (UK) Limited	Securities Lent			833,350	0.80%	physical
BlackRock Asset Management Canada Limited	Securities Lent			13,560	0.01%	physical
BlackRock Fund Advisors	Securities Lent			3,822	0.00%	physical
BlackRock Institutional Trust Company, National Association	Securities Lent			1,905	0.00%	physical
BlackRock Investment Management (UK) Limited	Securities Lent			170,319	0.16%	physical
BlackRock Investment Management, LLC	Securities Lent			8,817	0.01%	physical
BlackRock Japan Co., Ltd.	Securities Lent			3,838	0.00%	physical
BlackRock Institutional Trust Company, National Association	Contract for Difference			489	0.00%	cash
TOTAL				1,036,100	1.00%	

 The totals will be updated once you have clicked on <CALCULATE>

TOTAL (A & B)	# of voting rights	% of voting rights
CALCULATE	4,104,796	3.95%

Transparency notifications and the full chain of controlled undertakings through which the holding is effectively held is available on the [Investor Relations Section](#) of Syensqo's website.

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Syensqo is a science company developing groundbreaking solutions that enhance the way we live, work, travel and play. Inspired by the scientific councils which Ernest Solvay initiated in 1911, we bring great minds together to push the limits of science and innovation for the benefit of our customers, with a diverse, global team of more than 13,000 associates in 30 countries.

Our solutions contribute to safer, cleaner, and more sustainable products found in homes, food and consumer goods, planes, cars, batteries, smart devices and healthcare applications. Our innovation power enables us to deliver on the ambition of a circular economy and explore breakthrough technologies that advance humanity.

Learn more at www.syensqo.com.

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