

## Participation notifications by BlackRock Inc.

Brussels, Belgium – March 11, 2026 - 17:45 CET

According to Belgian transparency legislation (Law of May 2, 2007), BlackRock Inc. (12 Throgmorton Avenue, London EC2N 2DL, UK) recently sent Syensqo the following transparency notifications indicating that it crossed the threshold of 3%. Here is the summary of the moves:

Date on which the threshold was crossed	Voting rights after the transaction	Equivalent financial instruments after the transaction	Total
4/03/2026	3.00%	0.89%	3.89%
5/03/2026	3.00%	0.95%	3.95%
6/03/2026	2.90%	1.01%	3.90%

The latest notification, dated **March 6, 2026** and received on **March 9, 2026**, contains the following information:

- Reason for the notification: Acquisition or disposal of the control of voting securities or voting rights
- Notified by: BlackRock Inc, a parent undertaking or a controlling person
- Date on which the threshold is crossed: **March 6, 2026**
- Threshold of direct voting rights crossed: 3% **downwards**
- Denominator: 103,921,273
- Additional information: The disclosure obligation arose due to voting rights attached to shares for BlackRock, Inc. going below 3%.
- Persons subject to the notification requirement:

Name	Address (for legal entities)
BlackRock, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock (Singapore) Limited	20 Anson Road #18-01, Singapore, 79912, Singapore
BlackRock Advisors (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Advisors, LLC	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Asset Management Canada Limited	161 Bay Street, Suite 2500, Toronto, Ontario, M5J 2S1, Canada
BlackRock Asset Management Deutschland AG	Lenbachplatz 1 1st Floor, Munich, 80333-MN3, Germany
BlackRock Asset Management North Asia Limited	15/F, 16/F, 17/F Citibank Tower & 17/F ICBC Tower, 3 Garden Road, Central, Hong Kong
BlackRock Financial Management, Inc.	50 Hudson Yards, New York, NY, 10001, U.S.A.
BlackRock Fund Advisors	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock Institutional Trust Company, National Association	400 Howard Street, San Francisco, CA, 94105, U.S.A.
BlackRock Investment Management (Australia) Limited	Level 37 Chifley Tower, 2 Chifley Square, Sydney NSW 2000, Australia
BlackRock Investment Management (UK) Limited	12 Throgmorton Avenue, London, EC2N 2DL, U.K.
BlackRock Investment Management, LLC	1 University Square Drive, Princeton, NJ, 8540, U.S.A.
BlackRock Japan Co., Ltd.	1-8-3 Marunouchi Chiyoda-ku, Trust Tower Main, Tokyo, 100-8217, Japan
Aperio Group, LLC	3 Harbor Dr Suite 204, Sausalito, CA 94965, U.S.A.

## Notified details

A) Voting rights	Previous notification	After the transaction			
		# of voting rights	# of voting rights		% of voting rights
Holder of voting rights		Linked to securities	Not linked to the securities	Linked to securities	Not linked to the securities
BlackRock, Inc.	0	0		0.00%	
BlackRock (Singapore) Limited	4,093	4,093		0.00%	
BlackRock Advisors (UK) Limited	169,368	42,844		0.04%	
BlackRock Advisors, LLC	28,490	28,490		0.03%	
BlackRock Asset Management Canada Limited	51,209	51,209		0.05%	
BlackRock Asset Management Deutschland AG	220,222	220,222		0.21%	
BlackRock Asset Management North Asia Limited	2,356	2,356		0.00%	
BlackRock Financial Management, Inc.	16,104	16,104		0.02%	
BlackRock Fund Advisors	1,389,882	1,393,676		1.34%	
BlackRock Institutional Trust Company, National Association	884,956	884,939		0.85%	
BlackRock Investment Management (Australia) Limited	21,344	21,344		0.02%	
BlackRock Investment Management (UK) Limited	121,822	131,991		0.13%	
BlackRock Investment Management, LLC	109,095	109,082		0.10%	
BlackRock Japan Co., Ltd.	75,949	75,949		0.07%	
Aperio Group, LLC	27,543	27,543		0.03%	
Subtotal	3,122,433	3,009,843		2.90%	
<b>TOTAL</b>		<b>3,009,843</b>	<b>0</b>	<b>2.90%</b>	<b>0.00%</b>

**i** Start with "groups" of holders. Add subtotals with  $\Sigma$ , and then finish with the persons who are "alone".  
For groups, start with the ultimate controlling natural person or legal entity.  
The totals, subtotals and % will be updated once you have clicked on <CALCULATE>.

B) Equivalent financial instruments	After the transaction						
	Holder of equivalent financial instruments	Type of financial instrument	Expiration date	Exercise period or date	# of voting rights that may be acquired if the instrument is exercised	% of voting rights	Settlement
BlackRock Advisors (UK) Limited	Securities Lent			850,512	0.82%	physical	-
BlackRock Advisors, LLC	Securities Lent			19,282	0.02%	physical	-
BlackRock Asset Management Canada Limited	Securities Lent			13,560	0.01%	physical	-
BlackRock Fund Advisors	Securities Lent			3,822	0.00%	physical	-
BlackRock Institutional Trust Company, National Association	Securities Lent			15,300	0.01%	physical	-
BlackRock Investment Management (UK) Limited	Securities Lent			131,427	0.13%	physical	-
BlackRock Investment Management, LLC	Securities Lent			8,817	0.01%	physical	-
BlackRock Financial Management, Inc.	Contract for Difference			2,765	0.00%	cash	-
BlackRock Institutional Trust Company, National Association	Contract for Difference			1,016	0.00%	cash	-
BlackRock Investment Management (UK) Limited	Contract for Difference			74	0.00%	cash	+
<b>TOTAL</b>				<b>1,046,575</b>	<b>1.01%</b>		

**i** The totals will be updated once you have clicked on <CALCULATE>

<b>TOTAL (A &amp; B)</b>		<b># of voting rights</b>	<b>% of voting rights</b>
	<b>CALCULATE</b>	<b>4,056,418</b>	<b>3.90%</b>

Transparency notifications and the full chain of controlled undertakings through which the holding is effectively held is available on the [Investor Relations Section](#) of Syensqo's website.

## Safe harbor

This press release may contain forward-looking information. Forward-looking statements describe expectations, plans, strategies, goals, future events or intentions. The achievement of forward-looking statements contained in this press release is subject to risks and uncertainties relating to a number of factors, including general economic factors, interest rate and foreign currency exchange rate fluctuations, changing market conditions, product competition, the nature of product development, impact of acquisitions and divestitures, restructurings, products withdrawals, regulatory approval processes, all-in scenario of R&I projects and other unusual items. Consequently, actual results or future events may differ materially from those expressed or implied by such forward-looking statements. Should known or unknown risks or uncertainties materialize, or should our assumptions prove inaccurate, actual results could vary materially from those anticipated. The Company undertakes no obligation to publicly update or revise any forward-looking statements.

## About Syensqo

Syensqo is a science company developing groundbreaking solutions that enhance the way we live, work, travel and play. Inspired by the scientific councils which Ernest Solvay initiated in 1911, we bring great minds together to push the limits of science and innovation for the benefit of our customers, with a diverse, global team of more than 13,000 associates in 30 countries.

Our solutions contribute to safer, cleaner, and more sustainable products found in homes, food and consumer goods, planes, cars, batteries, smart devices and healthcare applications. Our innovation power enables us to deliver on the ambition of a circular economy and explore breakthrough technologies that advance humanity.

Learn more at [www.syensqo.com](http://www.syensqo.com).

## Contacts

### Investors & Analysts

[investor.relations@syensqo.com](mailto:investor.relations@syensqo.com)

Sherief Bakr +44 7920 575 989

Robbin Moore-Randolph +1 470 493 2433

Loïc Flament +32 478 69 74 20

Eva Behaeghe +32 474 49 23 50

### Media

[media.relations@syensqo.com](mailto:media.relations@syensqo.com)

Perrine Marchal +32 478 32 62 72

Laetitia Schreiber +32 487 74 38 07

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