



Corporate Governance Statement 2025

February 12, 2026

Corporate Governance Statement

Introduction

Huhtamäki Oyj (the Company) complies with the Finnish Corporate Governance Code (Code) adopted by the Securities Market Association. This Corporate Governance Statement complies with the Code effective from January 1, 2025. The Code is available in its entirety on the internet at www.cgfinland.fi/en. Huhtamäki Oyj is a support member of the Securities Market Association.

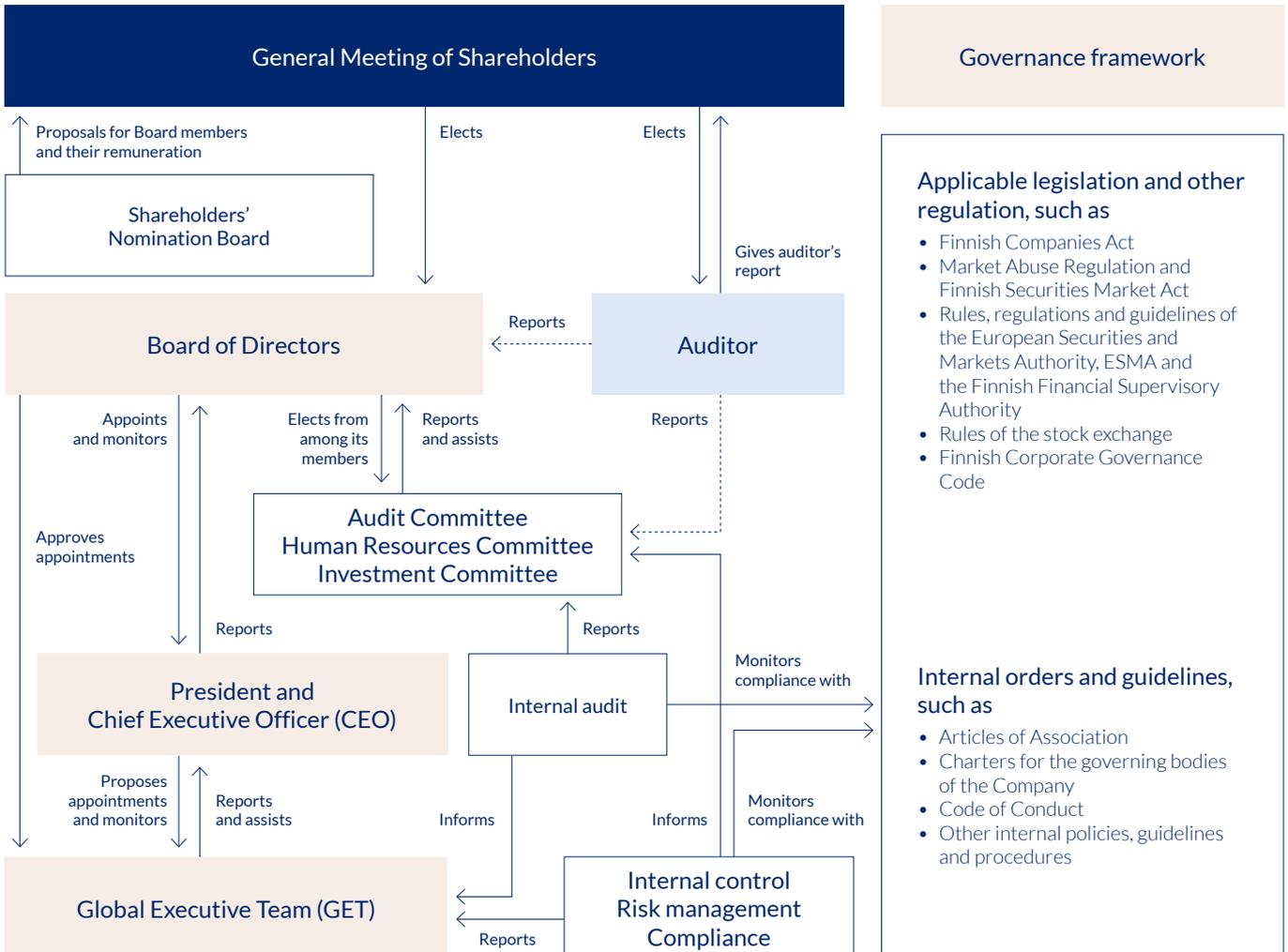
This separate Corporate Governance Statement has been issued and published in connection with the Directors' Report. The Audit Committee of the Board of Directors of the Company has reviewed the statement and it has been approved by the Board of Directors. The Auditor of the Company has reviewed that the statement has been issued and that the description of the main principles of internal control and risk management systems of

the financial reporting process fully complies with the financial statements of the Company.

The Company's corporate governance comprises the General Meeting of Shareholders, the Shareholders' Nomination Board (Nomination Board), the Board of Directors (Board) and the Committees founded by it, the President and Chief Executive Officer (President and CEO) and the Global Executive Team (GET), laws and regulations applicable in countries where the Group operates as well as the Group's internal policies, guidelines and practices.

Up-to-date information on the governance of the Company is available on the Company's website in section "Corporate Governance at Huhtamäki" (www.huhtamaki.com – Investors – Corporate Governance).

Corporate governance structure



Descriptions concerning corporate governance

Shareholders' Nomination Board

Huhtamäki Oyj's Annual General Meeting of Shareholders (AGM) resolved on April 29, 2020 to establish a Shareholders' Nomination Board and to adopt the Charter of the Shareholders' Nomination Board. The Nomination Board was established until further notice. The Nomination Board is responsible for preparing proposals to the General Meeting for the election and remuneration of the members of the Board of Directors.

Each of the four largest shareholders of the Company determined annually on the basis of the shareholders' register on May 31, have a right to appoint one member to the Nomination Board. In addition, the Chair of the Board of Directors of the Company shall serve as an expert member of the Nomination Board. The representative of the largest shareholder will be the Chair of the Nomination Board, unless the Nomination Board decides otherwise. The term of office of the members of the Nomination Board ends annually after the new Nomination Board has been nominated.

The members of the Nomination Board are not entitled to any remuneration on the basis of their membership in the Nomination Board. The members' travel expenses are reimbursed in accordance with the Company's travel policy.

Tasks and duties of the Shareholders' Nomination Board

The tasks and duties of the Nomination Board are defined in the Charter of the Shareholders' Nomination Board. The Charter is available on the Company's website in section "Shareholders' Nomination Board" (www.huhtamaki.com – Investors – Corporate Governance – Shareholders' Nomination Board).

The tasks and duties of the Nomination Board include, among other things,

- preparing and presenting to the General Meeting proposals for:
 - the remuneration and coverage of expenses of the members of the Board of Directors and the Board Committees
 - the number of the members of the Board of Directors
 - the election of the members of the Board of Directors, Chair and Vice-Chair
- seeking prospective successor candidates for the members of the Board of Directors, and
- participating in the development of the principles on diversity of the Board of Directors.

The members and meetings of the Shareholders' Nomination Board

The following persons belonged to the Nomination Board on December 31, 2025*:

Chair Dr. Susanna Pettersson,

appointed by The Finnish Cultural Foundation
Born 1966, female
Main occupation: CEO, The Finnish Cultural Foundation
Education: Ph.D.

Mr. Markus Aho,

appointed by Varma Mutual Pension Insurance Company
Born 1980, male
Main occupation: Chief Investment Officer, Varma Mutual Pension Insurance Company
Education: M.Sc. (Tech.)

Mr. Esko Torsti,

appointed by Ilmarinen Mutual Pension Insurance Company**
Born 1964, male
Main occupation: Director (Private Equity), Ilmarinen Mutual Pension Insurance Company
Education: Lic.Sc. (Soc.)

Ms. Jonna Ryhänen,

appointed by Elo Mutual Pension Insurance Company**
Born 1975, female
Main occupation: Chief Investment Officer, Deputy CEO, Elo Mutual Pension Insurance Company
Education: M.Sc. (Soc.)

Mr. Pekka Vauramo (expert member)

Chair of the Board of Directors of Huhtamäki Oyj
Curriculum vitae of Pekka Vauramo is available on page 4.

*In 2025, Mr. Mikko Mursula represented Ilmarinen Mutual Pension Insurance Company until June 30, 2025 and Mr. Jukka Ala-Mello represented Holding Manutas Oy and Security Trading Oy until June 30, 2025.

** Mr. Esko Torsti has represented Ilmarinen Mutual Pension Insurance Company and Ms. Jonna Ryhänen has represented Elo Mutual Pension Insurance Company since June 30, 2025.

In 2025, the Nomination Board held seven (7) meetings. All other member of the Shareholders' Nomination Board attended all the meetings, except Markus Aho, who attended 6/7 meetings and Mikko Mursula, who attended 1/2 meetings.

Board of Directors

Election and composition of the Board

The Shareholders' Nomination Board shall prepare a proposal concerning the composition of the Board to be presented to the General Meeting of Shareholders. The General Meeting elects the Board members for the term of office expiring at the close of the AGM following the election, including the Chair and Vice-Chair. The Articles of Association of the Company do not contain any provisions on a special order of appointment of the Board members. Any shareholder of the Company may also make a proposal directly to the General Meeting in accordance with the Finnish Companies Act. If the President and CEO of the Company was elected to the Board, the President and CEO could however not be elected as the Chair of the Board.

When preparing its proposal concerning the composition of the Board, the Nomination Board shall take into account the independence requirements under the Code, the results of the annual performance assessment of the Board, the principles on diversity of the Board, and other applicable rules and regulations. According to the Articles of Association of the Company the Board shall consist of a minimum of six and a maximum of nine members. There are no limitations as to the number of terms a person may be elected as Board member or as to the maximum age of a Board member. The Nomination Board may also consult an external expert in order to find and assess suitable candidates.

Board members

The following persons belonged to the Board of Directors on December 31, 2025:



Mr. Pekka Vauramo, Chair

Born 1957, Finnish citizen, male

Independent of the Company and significant shareholders

Starting date: April 27, 2023

Board Committees: Member of the Human Resources Committee and the Investment Committee

Main occupation: Miscellaneous positions of trust

Education: M.Sc. (Tech.) Mining Engineering

Huhtamaki shares on December 31, 2025: 5,500



Ms. Kerttu Tuomas, Vice-Chair

Born 1957, Finnish citizen, female

Independent of the Company and significant shareholders

Starting date: April 27, 2017

Board Committees: Member of the Human Resources Committee

Main occupation: Miscellaneous positions of trust

Education: B.Sc. (Econ)

Huhtamaki shares on December 31, 2025: 3,000



Ms. Mercedes Alonso

Born 1966, Spanish and Swiss citizen, female
Independent of the Company and significant shareholders

Starting date: April 27, 2022

Board Committees: Member of the Audit Committee

Main occupation: SVP Chemical Business Management, the Abu Dhabi National Oil Company (ADNOC)

Education: M.Sc. (Chem)

Huhtamaki shares on December 31, 2025: 750



Mr. Doug Baillie

Born 1955, U.K. citizen, male
Independent of the Company and significant shareholders

Starting date: April 21, 2016

Board Committees: Chair of the Human Resources Committee

Main occupation: Miscellaneous positions of trust

Education: BComm, Business Finance, Marketing & Business Administration

Huhtamaki shares on December 31, 2025: 1,000



Mr. Robert K. Beckler

Born 1961, U.S. citizen, male
Independent of the Company and significant shareholders

Starting date: April 25, 2024

Board Committees: Chair of the Investment Committee

Main occupation: Miscellaneous positions of trust

Education: B.Sc. (Chemistry), Ph.D. (Chemical Engineering)

Huhtamaki shares on December 31, 2025: 1,000



Ms. Essimari Kairisto

Born 1966, Finnish and German citizen, female
Independent of the Company and significant shareholders

Starting date: April 24, 2025

Board Committees: Member of the Audit Committee

Main occupation: Miscellaneous positions of trust

Education: Diploma in Business Administration (Germany)

Huhtamaki shares on December 31, 2025: 1,000



Ms. Anja Korhonen

Born 1953, Finnish citizen, female

Independent of the Company and significant shareholders

Starting date: April 25, 2018

Board Committees: Chair of the Audit Committee

Main occupation: Miscellaneous positions of trust

Education: M.Sc. (Econ.)

Huhtamaki shares on December 31, 2025: 2,000



Ms. Pauline Lindwall

Born 1961, Swedish citizen, female

Independent of the Company and significant shareholders

Starting date: April 27, 2023

Board Committees: Member of the Human Resources Committee

Main occupation: Miscellaneous positions of trust

Education: M.Sc. (Econ.)

Huhtamaki shares on December 31, 2025: 879



Mr. Johann Christoph Michalski

Born 1966, German citizen, male

Independent of the Company and significant shareholders

Starting date: April 24, 2025

Board Committees: Member of the Audit Committee and the Investment Committee

Main occupation: Miscellaneous positions of trust

Education: M.Sc. (Econ.)

Huhtamaki shares on December 31, 2025: 1,500

The shareholdings include the Company's shares owned by the Board members and by any potential corporations over which a Board member exercises control. Board members do not own any shares in any other Group companies than the Company.

Information on the remuneration of the Board members is available in the Remuneration Report for the Governing Bodies issued and published in connection with the Directors' Report and available on the Company's website in section "Remuneration" (www.huhtamaki.com – Investors – Corporate Governance – Remuneration).

Changes in Board of Directors

Up-to-date information on the Board members is available on the Company's website in section "Board of Directors" (www.huhtamaki.com – Investors – Corporate Governance – Board of Directors).

In 2025, Mr. Ralf K. Wunderlich acted as a member of the Board of Directors until January 8, 2025 subsequent to his appointment as the President and CEO of the Company as of January 15, 2025.

Diversity of the Board

The principles on diversity of the Board are defined in the Charter of the Shareholders' Nomination Board. According to the Charter of the Nomination Board, the Board must have sufficient expertise, competence and experience related to the Company's line of business. The composition of the Board shall reflect the requirements set by the Company's operations and development stage. The Board must specifically have sufficient collective knowledge and competence in:

- matters pertaining to the Company's line of business and its business operations
- management of an internationally operating public limited company of corresponding size
- group and financial management
- strategy as well as mergers and acquisitions
- internal control and risk management
- corporate governance.

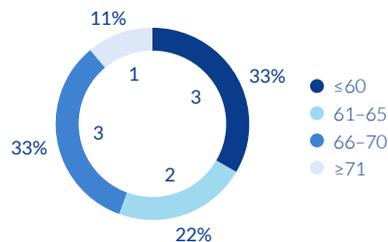
The selection of the members of the Board is based on candidates' background and competence to understand Huhtamaki's current and future markets, strategy, employees and customers, including a sound understanding of financials and business dynamic. The Board must as a whole have combined experience in different markets, geographies and important topics like digitalization and sustainability. The most important nomination criteria for the candidates of the Board are competency, knowledge, personal qualities and integrity. Both genders shall be represented in the Board. In accordance with the Finnish Companies Act, the Company has an objective according to which at least 40% of the Board members shall represent underrepresented sex. These principles on diversity are central to achieving objectives concerning the diversity and ensuring that the Board composition corresponds to the needs of Huhtamaki.

The objectives concerning the diversity of the Board have been achieved well. According to the Shareholders' Nomination Board, the composition of the Board comprises qualifications defined in the principles on diversity of the Charter of the Nomination Board, that were valid at the time of the election of the Board members, in a balanced way. Since the AGM 2020, three to five Board members have been female thus representing 43–56% of all Board members. At the AGM in 2025 nine members representing seven different nationalities were elected to the Board. On December 31, 2025, the age structure of the Board members was 59–72 years and five Board members were female (56%) and four were male (44%). The Board members have international experience in different roles in global companies operating in the different businesses and geographical market areas that are important for the Group. Board members hold or have held management positions and positions of trust in both listed and unlisted companies. All Board members have a university level degree, mainly in technology or finance. More information on the educational and professional background of the Board members is available on the Company's website in section "Board of Directors" (www.huhtamaki.com – Investors – Corporate Governance – Board of Directors).

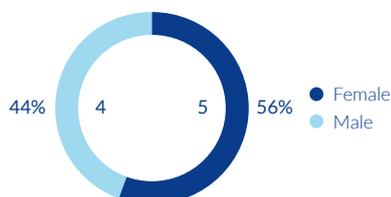
Diversity of the Board

Composition of the Board on December 31, 2025

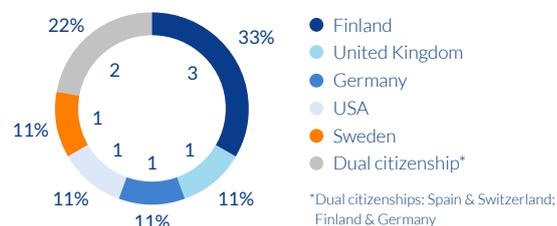
Age



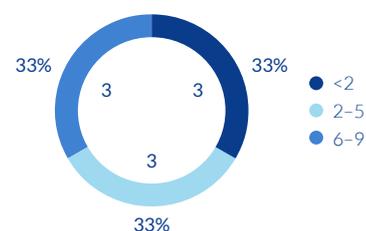
Gender



Nationality



Tenure



The Board strives to ensure that experienced Board members with longer history in the Company's Board and with wide knowledge of the Company's various stages transfer their Company specific knowledge and expertise to the new members thereby ensuring that the knowledge stays in the Board also in the future.

Independence of the Board members

All Board members are non-executive. The Board considers all Board members independent of the Company and independent of the significant shareholders of the Company.

Board expertise areas and attendance at the Board and Committee meetings

Name	Board member since	Principal expertise areas	Committee memberships on December 31, 2025			Attendance at the meetings in 2025*****			
			Audit Committee	Human Resources Committee	Investment Committee	Board	Audit Committee	Human Resources Committee	Investment Committee
Pekka Vauramo	2023	Finance and accounting, Risk management, Emerging markets, Sustainability		Member	Member	13/14	-	4/4	4/4
Kerttu Tuomas*	2017	Human Resources, Emerging markets, Sustainability		Member		14/14	2/2	2/2	-
Mercedes Alonso	2022	Packaging and materials, Sustainability, Emerging markets	Member			14/14	5/6	-	-
Doug Baillie	2016	FMCG and retail, Sustainability, Human Resources, Emerging markets		Chair		14/14	-	4/4	-
Robert K. Beckler**	2024	Packaging and materials, Emerging markets			Chair	14/14	2/2	-	4/4
Essimari Kairisto***	2025	Finance and accounting, Risk management, Emerging markets	Member			7/8	4/4	-	-
Anja Korhonen	2018	Finance and accounting, Risk management, Emerging markets, Sustainability	Chair			14/14	6/6	-	-
Pauline Lindwall	2023	FMCG and retail, Emerging markets		Member		14/14	-	4/4	-
Johann Christoph Michalski****	2025	Packaging and materials, Emerging markets, Sustainability	Member		Member	8/8	4/4	-	2/2

* Member of the Audit Committee until April 24, 2025 and member of the Human Resources Committee since April 24, 2025.

** Member of the Audit Committee until April 24, 2025.

*** Board member and member of the Audit Committee since April 24, 2025.

**** Board member, member of the Audit Committee and member of the Investment Committee since April 24, 2025.

***** Mr. Ralf K. Wunderlich acted as a Board member, member of the Human Resources Committee and member of the Investment Committee until January 8, 2025 subsequent to his appointment as the President and CEO of the Company as of January 15, 2025. Mr. Ralf K. Wunderlich attended 0/1 Board meetings during 2025.

All Board members have experience in global business leadership and the table sets out the additional expertise areas of each Board member. The fact that an item is not highlighted for a Board member does not mean that such member does not possess expertise in that area.

Responsibilities and duties of the Board

In addition to the powers vested in the Board by the Companies Act and the Articles of Association, the essential duties and working principles of the Board are defined in the Company's Charter of the Board of Directors.

The responsibilities and duties of the Board include, among other things,

- organizing the Company's management and operations including e.g.
 - appointing and dismissing the President and CEO and approving the proposals by the President and CEO for GET members' appointments and dismissals
 - deciding on the compensation of the President and CEO within the framework of the Remuneration Policy and of other GET members and annually reviewing the performance of the President and CEO and other GET members
 - defining the Group's ethical values and methods of working including e.g. the approval of the Company's Code of Conduct
 - deciding on related party transactions that are not part of the ordinary course of business of the Company or are not implemented under arms-length terms
- directing the Company's business and strategy including e.g.
 - establishing strategic and financial targets as well as dividend policy and approving the strategic plans and annual operating plan as well as monitoring their implementation
 - approving acquisitions and divestments as well as capital expenditure proposals exceeding EUR 10 million or proposals which are otherwise of material importance to the Group
 - discussing and approving of financial statements, Directors' Report, interim reports, Corporate Governance Statement, Remuneration Policy and Remuneration Report for the Governing Bodies
 - discussing and approving Company's and Group's statutory sustainability related reporting to the extent required, defined and specified under applicable laws and regulations
- financial communication and outlook
- reporting, audit, internal control and risk management, and
- preparation of matters to be resolved by the AGM.

The Board conducts an annual evaluation of its own performance and working methods. The evaluation is regularly conducted by an independent external evaluator, but may also be conducted as an internal self-evaluation. In 2025, the evaluation was done as an internal self-evaluation.

In order to discharge its duties, the Board requires sufficient information on the structure, business operations and markets of the Group. Each Board member is provided with a monthly report on the financial situation and markets of the Group. In addition, if necessary, the Board is informed of all material events in the Group. New Board members are properly introduced to the operations of the Company with induction presentations and materials as well as visits to selected manufacturing units.

Board meetings

The meetings of the Board are held at the Company's headquarters in Espoo or in other Group locations or in other places as decided by the Board. The Board may also hold its meetings by video or telephone and make decisions without convening a meeting. According to the Charter of the Board of Directors, it shall hold at least six regular meetings each year. In 2025 the Board convened fourteen (14) times. The average attendance of the members at the Board meetings was 97%. Each member's attendance in the meetings is available at page 8.

Board Committees

The Board may appoint Committees in order to focus on certain responsibilities. The Board also appoints the Chair of each Committee. Each Committee member shall have the qualifications required by the duties of the Committee.

Board Committees and their duties and responsibilities

The Board has three Committees: the Audit Committee, the Human Resources Committee and the Investment Committee. The members of each Committee are listed in page 8.

The duties and responsibilities of the Committees are described in the Charter for each Committee approved by the Board. The Committees assist the Board by preparing matters belonging to the competence of the Board. Each Committee regularly reports on its work to the Board. The Committees have no autonomous decision-making power and, thus, the Board passes its resolutions collectively. The entire Board remains responsible for the duties assigned to the Committees.

The Audit Committee members shall have sufficient expertise and experience with respect to the committee's area of responsibility and the mandatory tasks, taking into account the scope and nature of the Company's operations. At least one member shall have competence in accounting and/or auditing. The Audit Committee members shall not be involved in the day-to-day management of the Group. The majority of the members shall be independent of the Company and at least one member shall be independent of the Company's significant shareholders.

The duties and responsibilities of the Board Committees

Audit Committee

- to monitor and assess Company's reporting system and processes
- to monitor and assess the effectiveness and efficiency of the Company's internal control, internal audit and risk management systems
- to monitor and assess how agreements and other legal acts between the Company and its related parties meet the requirements of the ordinary course of business and arm's length terms
- to monitor and evaluate the independence of the statutory auditor and the sustainability reporting assurer, and in particular the provision of non-audit services
- to monitor the Company's auditing and assurance of the statutory sustainability reporting
- to prepare and make the recommendation to the Board for the election of the statutory auditor and the sustainability reporting assurer at the AGM, and
- to review the financial statements, Directors' Report, interim reports, and Corporate Governance Statement.

Human Resources Committee

- to prepare, review and discuss development and implementation of people and organization strategy, talent management as well as other human resources matters and relating policies to be further deliberated by the Board
- to prepare the Remuneration Policy for the Governing Bodies and the Remuneration Report
- to prepare the appointment of the CEO and other GET members, including the terms and conditions as well as remuneration
- to review and assess the performance and remuneration of the CEO and other GET members, and
- to review succession and contingency planning for the CEO and the GET including training development and talent management.

Investment Committee

- to guide, oversee, review, and evaluate strategic investment options in relation to the operations of the Company
- to guide, oversee, and review the performance of strategic investment options of the Company
- to review and provide input to strategic investment options of the Company
- to work with the management of the Company and outside advisors to identify potential strategic targets for mergers & acquisitions, and
- to evaluate, review; and make recommendations with respect to other strategic investment related matters.

The meetings of the Board Committees

Audit Committee

The Audit Committee shall meet in accordance with the schedule determined by the Committee but at least four times a year. In 2025, the Audit Committee held six (6) meetings. The average attendance of the members at the Audit Committee meetings was 96%. Each member's attendance in the meetings is available at page 8.

Human Resources Committee

The Human Resources Committee shall meet at least twice a year. In 2025, the Human Resources Committee held four (4) meetings. The average attendance of the members at the Human Resources Committee meetings was 100%. Each member's attendance in the meetings is available at page 8.

Investment Committee

The Investment Committee shall meet in accordance with the schedule determined by the Committee but at least four times a year. In 2025, the Investment Committee held four (4) meetings. The average attendance of the members at the Investment Committee meetings was 100%. Each member's attendance in the meetings is available at page 8.

President and Chief Executive Officer

The President and CEO manages the Group and its businesses. According to the Companies Act, the President and CEO is in charge of the day-to-day management of the Company in accordance with the instructions and orders given by the Board and is responsible for ensuring that the book-keeping of the Company complies with the law and that the financial administration is arranged in a reliable manner. The President and CEO is responsible for the achievement of the goals, plans and objectives set by the Board. The President and CEO is the Chair of the GET.

Ralf K. Wunderlich (born 1966), B.Sc. (Business Administration), has acted as the Group President and CEO of Huhtamaki as of January 15, 2025. Further information on Ralf K. Wunderlich as well as his shareholding in the Company is available in connection with information on other GET members.

Certain key conditions of the written Service Agreement between the Company and the President and CEO and information on the remuneration of the President and CEO are available in the Remuneration Report for Governing Bodies published in connection with the Directors' Report and on the Company's website in section "Remuneration" (www.huhtamaki.com – Investors – Corporate Governance – Remuneration).

Global Executive Team

The GET supports the President and CEO in the management of the Group and its businesses. It addresses and follows the implementation of the Group strategy and overall financial performance as well as the fulfillment of significant projects and set targets. The GET has no formal status under company law. The GET consists of the President and CEO as the Chair and the executives approved by the Board. The GET members report to the President and CEO. Each GET member has a clear operational responsibility within a Global function or a business segment.



GET members

The following persons belonged to the GET on December 31, 2025:



Mr. Ralf K. Wunderlich

Chair of the GET, President and Chief Executive Officer (CEO)

Born 1966, German citizen, male

GET member since: January 15, 2025

Joined the company: 2025

Education: B.Sc. (Business Administration)

Huhtamaki shares on December 31, 2025: 33,350



Mr. Fredrik Davidsson

President, Foodservice Packaging

Born 1968, Swedish citizen, male

GET member since: May 1, 2022

Joined the company: 2022

Education: Degree from Swedish National Defense College

Huhtamaki shares on December 31, 2025: 22,211



Ms. Sara Engber

President, Fiber Packaging

Born 1968, U.S. citizen, female

GET member since: April 1, 2025

Joined the company: 2009

Education: MBA, BS (Political Science, German)

Huhtamaki shares on December 31, 2025: 16,290



Mr. Thomas Geust

Chief Financial Officer (CFO)

Born 1973, Finnish citizen, male

GET member since: October 1, 2013

Joined the company: 2013

Education: M.Sc. (Econ)

Huhtamaki shares on December 31, 2025: 42,884



Mr. Axel Glade

President, Flexible Packaging

Born 1969, German citizen, male

GET member since: July 1, 2025

Joined the company: 2025

Education: Dipl. Ing. (FH)

Huhtamaki shares on December 31, 2025: 0



Ms. Ann O'Hara

President, North America

Born 1970, U.S. citizen, female

GET member since: January 1, 2021

Joined the company: 2020

Education: MBA, BSE (Chemical Engineering)

Huhtamaki shares on December 31, 2025: 27,229



Mr. Ingolf Thom

Executive Vice President, Human Resources and Safety

Born 1975, German citizen, male

GET member since: January 10, 2022

Joined the company: 2022

Education: MBA

Huhtamaki shares on December 31, 2025: 14,625



Mr. Changsheng Wu

Executive Vice President, Procurement

Born 1971, Irish citizen, male

GET member since: April 1, 2025

Joined the company: 2025

Education: Bachelor's Degree from China Nanjing University

Huhtamaki shares on December 31, 2025: 0

The shareholdings include the Company's shares owned by the GET members and by any potential corporations over which a GET member exercises control. GET members do not own any shares in any other Group companies than the Company.

Information on the remuneration of the GET members is available on the Company's website in section "Remuneration" (www.huhtamaki.com - Investors - Corporate Governance - Remuneration).

Changes in Global Executive Team

Up-to-date information on the GET members is available on the Company's website in section "Management" (www.huhtamaki.com – Investors – Corporate Governance – Management).

The following changes to the GET that take place after 2025 have been announced at the date of this statement:

As announced on July 3, 2025, Mr. Ingolf Thom, Executive Vice President, HR and Safety, and member of the GET, left Huhtamaki on December 31, 2025 and Ms. Katariina Kravi (born 1967) was appointed as Executive Vice President, Human Resources, Safety and Communications and a member of the GET as of January 1, 2026. Ms. Kravi joined Huhtamaki from Stora Enso, where she served as Executive Vice President, People and Communications. She is a seasoned HR leader with more than 20 years of international experience across global technology and industrial companies. She is experienced in leading HR teams globally, and driving change and transformation as part of corporate leadership teams.

As announced on January 30, 2026, Ms. Riikka Tieaho (born 1975) has been appointed as Executive Vice President, Sustainability, Corporate Affairs & Legal, and General Counsel and a member of the GET as of June 1, 2026, at the latest. Ms. Tieaho joins Huhtamaki from Wolt, where she has served as General Counsel since 2020, and brings 20 years of legal and leadership experience from Nokia, a global publicly listed company.

During 2025, the following persons acted as GET members as follows:

Mr. Charles Héaulmé

Chair of the GET, President and Chief Executive Officer (CEO)
Born 1966, French citizen, male
GET member: April 26, 2019 – January 15, 2025
Joined the company: 2019
Education: B.Sc. (Business Administration)

Mr. Marco Hilty

President, Flexible Packaging
Born 1972, Swiss and U.S. citizen, male
GET member: September 1, 2021 – January 31, 2025
Joined the company: 2021
Education: Ph.D. (Management)

Ms. Salla Ahonen

Executive Vice President, Sustainability and Communications
Born 1971, Finnish citizen, female
GET member: January 1, 2024 – April 1, 2025
Joined the company: 2024
Education: Master of Science

Mr. Wilhelm Wolff

Executive Vice President, Strategy and Business Development
Born 1978, Finnish citizen, male
GET member: January 13, 2025 – April 1, 2025
Joined the company: 2025
Education: Master of Social Sciences

Mr. Johan Rabe

Executive Vice President, Digital and Process Performance
Born 1969, Swedish citizen, male
GET member: August 1, 2023 – August 31, 2025
Joined the company: 2023
Education: Master of Business Administration, B.A. (Economics), B.S. (Business Administration)

Mr. Sami Pauni

Executive Vice President, Sustainability, Corporate Affairs and Legal
Born 1974, Finnish citizen, male
GET member: February 12, 2015 – December 12, 2025
Joined the company: 2006
Education: LL.M., EMBA

Descriptions of risk management systems, internal control procedures and internal audit function

Overview of the risk management systems

Principles of risk management

Risk management is an essential part of the internal control system of the Group and an active means to analyze and manage opportunities and threats related to the business strategy and operations. The Company has defined the principles applied in the organization of the risk management. The purpose of risk management is to identify potential events that may affect the achievement of the Group's objectives, either positively or negatively, in changing business environment. The purpose is to manage risks to a level that the Group is capable and prepared to accept, so that there is a reasonable assurance and predictability on the achievement of the Group's objectives. The overall risk management process of the Group follows the principles of the Enterprise Risk Management (ERM) framework of Committee of Sponsoring Organizations of the Treadway Commission (COSO), and ISO 31000 Risk Management Standard. Further, Huhtamaki has tailored its ERM processes to meet its own needs.

Risk management process and responsibilities

Annual enterprise risk assessment process and follow-up of risk mitigation actions are essential elements of risk management at Huhtamaki. Specific scope risk assessments and property risk control program support Group's risk assessment process. Further, business continuity management, crisis management and insurance programs are complementing enterprise risk management.

Risks are assessed both at the Group and business segment levels. To systematize and facilitate the identification of risks, they are categorized as strategic, operational and financial risks. These categories are closely aligned with the strategic, operational, financial and compliance objectives of the Group. The enterprise risk assessment targets to improve risk management awareness and supports cross-functional and business unit risk management initiatives.

Huhtamaki Group Enterprise Risk Management (ERM) Policy defines the objectives, scope and responsibilities of risk management. Compliance with the risk management policy assures timely identification and recording of risks and the application of relevant risk management measures to address these risks. More detailed risk management procedures are set forth in the Group's ERM framework and process guidelines.

The Global Executive Team is to ensure implementation of the Group Enterprise Risk Management (ERM) Policy through allocating adequate resources as well as adopting and deploying risk management procedures. In addition, the GET reviews the Group's and the segments' risks and accepts the related risk levels, and the extent to which these risks have been properly identified, recognized, and addressed by the Group and the segments, for the approval of the Board.

The Board is to review Group's risks and to accept the risk levels for the Group, and the extent to which these risks have been properly identified, recognized and addressed by the Group, as well as to review the adequacy and appropriateness of risk management systems. The Audit Committee assists the Board of Directors by monitoring and assessing the effectiveness and efficiency of the risk management systems.

The Global risk management function organizes, instructs, supports, supervises and monitors risk management activities on an ongoing basis. It reports results of the risk management process to the Audit Committee annually.

Leadership teams at global, segment and local levels are responsible for ensuring that risk management is appropriately implemented in their field of responsibility.

Risk management focus

A description of the risks that are material to the Group as well as of the focus of the risk management processes in 2025 is available in the Annual Report.

Overview of internal control

Successful business requires continuous development and monitoring of the Group's operations, processes and procedures. Internal control is an essential part of the corporate governance and management of the Group. The Company has defined the operating principles for internal control. The Board and the President and CEO are responsible for adequate internal control. The Audit Committee is monitoring the effectiveness and efficiency of the internal control systems and the correctness of the financial reporting.

Internal control is a process aiming at providing reasonable assurance on achievement of Group's strategic and financial objectives. The responsibility for arranging the internal controls belongs to the executive management of the Group and is being carried out by the whole organization. The aim of internal control is to ensure reliability of financial reporting, effectiveness and efficiency of operations as well as compliance with laws and regulations.

Control of financial reporting assures that financial statements are prepared in a reliable manner. The aim is also to ensure that all financial reports published and other financial information disclosed by the Company provide a fair view on the Group's financial situation. Control of operations is aiming to ensure effectiveness and efficiency of operations and achievement of the Group's strategic and financial objectives.

Control of compliance ensures that the Group follows applicable laws and regulations.

Foundation of all Group's activities lies with Huhtamaki values – Care, Dare, Deliver – forming the core of the culture and way of working as well as providing discipline and structure for the operations formalized in the Huhtamaki Code of Conduct, policies, instructions and guidelines. Allocation of authorities and responsibilities as well as segregation of duties allow efficient and proper decision-making procedures.

Group policies, standards and guidelines are deployed in the Group functions and in all business segments and business units. Policies, standards and guidelines on, e.g., financial, human resources, corporate responsibility, environmental, legal and compliance as well as risk management related matters have been issued in the Group. In addition to the Group policies, there are more specific local policies in the business segments and their business units.

Reliability of financial reporting

The Global finance function and the network of business segment and business unit controllers are supporting and coordinating the financial management and financial control of operations in the Group. The Group's financial reporting guidelines and standards are applicable throughout the financial reporting process of the Group. The interpretation and application of accounting standards are centralized in the Global finance function which maintains the financial reporting guidelines and standards and takes care of communicating such throughout the Group. The Global finance function also supervises the compliance with such guidelines and standards. Supervision of reporting and annual operating plan processes is based on the Group's reporting standards which are determined and updated by the Global finance function. The reporting standards are uniformly applied in the whole Group and a unified Group reporting system is used.

Effectiveness and efficiency of operations

The Group's strategic direction, objectives and related actions are deployed and communicated throughout the Group. Key performance indicators and annual targets are agreed, approved and communicated as part of the annual operating planning process. Achievements are followed monthly and quarterly in business review meetings that are held with line management in all business segments and business units.

Key operational performance indicators are monitored continuously. Key process controls aim at identifying risks as well as designing preventive and detective controls. Corrective actions are implemented and monitored by business segment and business unit management. These activities need to be in compliance with Group policies and standards. Internal controls related to quality, safety and environmental processes and procedures are audited both internally and by external service providers.

The Group is applying World class operations programs to identify and implement continuous improvement projects.

Compliance with laws and regulations

Group-wide policies, for example on anti-corruption, corporate governance, competition compliance, data privacy, trade sanctions compliance, information security, contracts and agreements, management of claims, disputes and proceedings as well as insider matters have been issued. Compliance with the policies is facilitated through communication and training. The Group has a global ethics and compliance function. Internal audit also covers the compliance with policies and defined internal control catalogs.

Overview of internal audit

The objective of the internal audit is to improve the effectiveness of supervising obligation of the Board. Internal audit aims at ensuring that the Group's operations are efficient, information is adequate and reliable and that set policies and procedures are properly followed by the organization.

The Group has an internal audit function, and in 2025 internal audit has been managed by internal resources. The Code of Ethics and other standards and guidelines issued by the Institute of Internal Auditors are complied with in internal audit activities. In 2025 internal audits have been conducted in various Group and business segment level processes as well as in business units on a monthly basis according to an approved annual internal audit plan.

Global internal audit function evaluates independently and systematically Group's management and governance systems as well as the effectiveness, efficiency and appropriateness of the Group's business processes and risk management. The internal audit function provides development recommendations for the aforementioned internal controls, systems and processes in the internal audit reports. The main purpose of these activities is to assure achievement of strategic and financial objectives of the Group.

The Audit Committee approves the annual internal audit plan. Audit engagements are included in the plan in accordance with the Group's strategic objectives, assessed risks, focus areas defined by the Board and the executive management of the Group on a rotation basis. The internal audit function reports to the Audit Committee. Additionally, the President and CEO, the CFO, the Group General Counsel, the person responsible for Ethics and Compliance function, other representatives of relevant Global functions as well as the management of the business segment and business unit where the audit has been conducted are informed of the results of the audit. Achievement of actions related to internal audit recommendations are followed by segment management and internal auditor. Results of these internal audit follow-ups are reported to the Audit Committee.

Internal audit pre-material, documentation and data are collected before internal audit field work. During the field work further findings are recorded at site. Internal audit reports include key findings, conclusions and recommendations for control improvements. The management of the audit target prepares an action plan to mitigate risks and develop controls to improve recommended audit issues. The implementation of the action plans is followed up regularly by the line management and the Group internal audit.

Other information

Insider administration

Legal framework

The Company follows the Regulation No. 596/2014 of the European Parliament and of the Council (the Market Abuse Regulation), the Finnish Securities Markets Act and the thereto relating regulations and guidelines by the European Securities Markets Authority, the Finnish Financial Supervisory Authority and Nasdaq Helsinki Ltd. In addition, the Group has an insider policy. Certain key provisions of the Company's insider policy have been described below. The insider policy clearly defines certain practices and decision-making procedures in order to ensure that insider administration in the Company is arranged in a consistent and reliable way.

Assessment regarding inside information

The assessment whether certain information constitutes inside information is made by the President and CEO after consultation with the Group General Counsel. Similarly, the President and CEO also determines, after consultation with the Group General Counsel, whether the Company is to immediately disclose the information or whether conditions exist to delay the disclosure. The Company properly records any decisions to delay disclosure and the grounds for such decision, and follows set procedures as required by applicable laws and regulations.

Insider list

The Company maintains an insider list for recording the persons having inside information. The Company's employees and service providers who have access to inside information are entered into a relevant project-specific section of the insider list. The decision to establish such section is made by the President and CEO, or alternatively by the Chair of the Board of Directors. The Company has decided not to establish a permanent insider section. Each person entered into a project-specific section is notified by e-mail of the entry, the duties entailed and the applicable sanctions. The person receiving such notification shall promptly confirm their acknowledgment of such notification in written form. The decision to terminate the project-specific section is made by the President and CEO or the Chair of the Board of Directors after consultation with the Group General Counsel, and persons entered into such list are notified by email of the termination of the project-specific section. Service providers have an independent duty to maintain insider lists of their employees.

Trading restrictions

Insider dealing is always prohibited. In addition, there are trading restrictions imposed on certain managers and employees of the Company even when such parties do not hold any inside information.

The Company has defined the Board and the GET members as persons discharging managerial responsibilities in accordance with the Market Abuse Regulation. Such managers cannot, subject to the exceptions set out in the applicable regulations, conduct any

transactions on their own account or for the account of a third party, directly or indirectly, relating to the Company's shares or debt instruments or to derivatives or other financial instruments linked to them during a closed period of 30 calendar days before the announcement of an interim report or a year-end report.

The Company also applies a specific recommendation not to trade to its employees who regularly receive information on the contents of the Company's interim and year-end reports before their publication due to the highly confidential nature of the unpublished financial information. Such restricted period commences 30 calendar days before the announcement of an interim report or a year-end report.

Notification obligation

The persons discharging managerial responsibilities at the Company i.e. the Board and the GET members as well as their related parties must notify the Company and the Finnish Financial Supervisory Authority of the transactions conducted on their own account relating to the shares or debt instruments of the Company or to derivatives or other financial instruments linked thereto. The notification obligation applies to any transaction made once a total value of EUR 20,000 has been reached within a calendar year (calculated without netting). The Company has an obligation to publish the received notification through a stock exchange release.

Related party transactions

The Company and its Board monitor and evaluate transactions between the Company and its related parties. The Company has defined principles and processes for identifying the Company's related parties and the transactions to be carried out with them as well as for evaluating and reporting the nature and terms of such transactions. In order to identify its related party transactions, the Company keeps record of the persons that are its related parties. The Audit Committee of the Board monitors the Company's related party transactions in accordance with the Company's reporting practices. Transactions between the Company and its related parties are typically part of the ordinary course of business of the Company and implemented under arms-length terms. Related party transactions that are not part of the ordinary course of business of the Company or are not implemented under arms-length terms require a decision by the Board. Board members cannot participate in deciding a related party transaction concerning themselves or their related parties in accordance with applicable laws and regulations.

The Company has not concluded transactions with its related parties in 2025 that are material to the Company and that either deviate from the Company's normal business operations or are not made on market or market equivalent terms.

Audit

The Company must have one Auditor, which is an accounting firm approved by the Auditor Oversight unit of the Finnish Patent and Registration Office. The AGM elects the Company's Auditor. The AGM 2025 elected the authorized public accountant firm KPMG Oy Ab as the Company's Auditor. Mr. Henrik Holmbom, APA, has acted as the auditor with principal responsibility. Each subsidiary is subject to local auditing under the local regulations, which is conducted by representatives of the KPMG network in each country. KPMG Oy Ab has acted as the Company's Auditor since the AGM 2020. During the financial years 2010–2019 the Company's Auditor was the authorized public accountant firm Ernst & Young Oy and auditors representing it.

The AGM 2025 elected the authorized sustainability audit firm KPMG Oy Ab as the Company's Sustainability Reporting Assurer. Mr. Henrik Holmbom, ASA, has acted as the key sustainability partner. KPMG Oy Ab has acted as the Company's Sustainability Reporting Assurer since the AGM 2024.

Fees paid to the Auditor and the Sustainability Reporting Assurer (MEUR)

	2025	2024
Audit	3.7	3.6
Other statutory services*	0.3	0.5
Other consultancy**	0.1	0.2
Total	4.2	4.4

* Other statutory services included fees paid for assurance of the sustainability reporting.

** Such other consultancy services are subject to separate review and approval process concerning the provision of non-audit services by the Auditor and included e.g. advisory in connection with various tax, reporting and other local compliance matters.