

ANNOUNCEMENT

A.P. Møller - Mærsk A/S – Transactions in connection with share buy-back program

On 5 February 2026, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 6.3bn (around USD 1bn) to be executed over a period of 12 months. The first phase of the share buy-back program will run from 9 February 2026 up to 5 August 2026. The shares to be acquired will be limited to a total market value of DKK 3.15 billion (around USD 500m).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation").

The following transactions have been made under the program in the period 9 to 13 February 2026:

	Number of A shares	Average purchase price A shares, DKK	Transaction value, A shares, DKK
Accumulated, last announcement	-	-	-
9 February 2026	335	15,047.2239	5,040,820
10 February 2026	335	15,239.5821	5,105,260
11 February 2026	339	15,040.1770	5,098,620
12 February 2026	335	15,078.9552	5,051,450
13 February 2026	335	15,056.2687	5,043,850
Total 9-13 February 2026	1,679		25,340,000
Accumulated in the first phase of the program	1,679		25,340,000
Accumulated under the program	1,679		25,340,000

	Number of B shares	Average purchase price B shares, DKK	Transaction value, B shares, DKK
Accumulated, last announcement (market and the Foundation)	-	-	-
9 February 2026	1,175	15,108.7574	17,752,790
10 February 2026	1,175	15,289.1617	17,964,765
11 February 2026	1,189	15,137.9899	17,999,070
12 February 2026	1,175	15,078.8809	17,717,685
13 February 2026	1,175	15,043.1064	17,675,650
Total 9-13 February 2026	5,889		89,109,960
Bought from the Foundation*	827	15,131.5948	12,513,829
Accumulated in the first phase of the program (market and the Foundation)	6,716		101,623,789
Accumulated under the program (market and the Foundation)	6,716		101,623,789

*) According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 172,059 A shares and 1,079,275 B shares as treasury shares, corresponding to 7.91% of the share capital.

Details of each transaction are included as appendix.

Copenhagen, 16 February 2026

Contact persons:

Head of Investor Relations, Martin Dunwoodie, tel. +45 3363 3484

Head of Media Relations, Jesper Lov, tel. +45 6114 1521