

MANAGERS' TRANSACTIONS

DFDS A/S
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CVR 14 19 47 11

www.dfds.com

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Vesting of Restricted Share Units

On 2 February 2026, Torben Carlsen (CEO of DFDS) was awarded 10,173 shares in DFDS A/S as a result of the vesting of RSUs granted in 2023 under DFDS' LTI programme.

Transaction details are reported in the table below:

1. Details of the person discharging managerial responsibilities/person closely associated						
a)	Name	Torben Carlsen				
2. Reason for the notification						
a)	Position/status	Chief Executive Officer of DFDS A/S				
b)	Initial notification/Amendment	Initial notification				
3. Details of the issuer						
a)	Name	DFDS A/S				
b)	LEI	549300JZVW1Y1UZ5UK38				
4. Details of the transaction(s)						
a)	Description of the financial instrument, type of instrument Identification code	Shares in DFDS A/S ISIN DK 0060655629				
b)	Nature of the transaction	Award of shares at no consideration due to vesting of RSUs granted under DFDS' LTI programme.				
c)	Price(s) and volume(s)	<table border="1"> <thead> <tr> <th>Price(s)</th><th>Volume(s)</th></tr> </thead> <tbody> <tr> <td>DKK 0</td><td>10,173</td></tr> </tbody> </table>	Price(s)	Volume(s)	DKK 0	10,173
Price(s)	Volume(s)					
DKK 0	10,173					
d)	Aggregated information - Aggregated volume - Price	Total no. of shares: 10,173 Total price: DKK 0				
e)	Date of the transaction	2 February 2026				
f)	Place of the transaction	Outside trading venue				

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About DFDS
We operate a transport network in and around Europe with an annual revenue of DKK 30bn and 16,500 full-time employees.

We move goods in trailers by ferry, road & rail and we offer complementary and related transport and logistics solutions.

We also move car and foot passengers on short sea and overnight ferry routes.

DFDS was founded in 1866 and is headquartered and listed in Copenhagen.

Disclaimer
The statements about the future in this announcement contain an element of risk and uncertainty which means that actual developments October diverge significantly.