

## ANNOUNCEMENT

### A.P. Møller - Mærsk A/S – Transactions in connection with share buy-back program

On 5 February 2025, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 14.4bn (around USD 2bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 11 August 2025 up to 4 February 2026. The shares to be acquired will be limited to a total market value of DKK 7.2 billion (around USD 1.1 billion).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation").

The following transactions have been made under the program in the period 22 December 2025 to 2 January 2026:

	<b>Number of A shares</b>	<b>Average purchase price A shares, DKK</b>	<b>Transaction value, A shares, DKK</b>
<b>Accumulated, last announcement</b>	<b>154,925</b>		<b>1,918,729,629</b>
22 December 2025	570	14,538.5614	8,286,980
23 December 2025	500	14,437.9400	7,218,970
29 December 2025	375	14,584.0533	5,469,020
30 December 2025	470	14,582.5532	6,853,800
2 January 2026	600	14,655.6667	8,793,400
<b>Total 22 Dec 2025 - 2 Jan 2026</b>	<b>2,515</b>		<b>36,622,170</b>
<b>Accumulated in the second phase of the program</b>	<b>66,971</b>		<b>887,286,709</b>
<b>Accumulated under the program</b>	<b>157,440</b>		<b>1,955,351,799</b>
	<b>Number of B shares</b>	<b>Average purchase price B shares, DKK</b>	<b>Transaction value, B shares, DKK</b>
<b>Accumulated, last announcement (market and the Foundation)</b>	<b>877,670</b>		<b>10,964,910,863</b>
22 December 2025	2,856	14,583.0725	41,649,255
23 December 2025	2,505	14,442.6467	36,178,830
29 December 2025	1,879	14,606.7988	27,446,175
30 December 2025	2,354	14,604.0867	34,378,020
2 January 2026	3,006	14,668.3716	44,093,125
<b>Total 22 Dec 2025 - 2 Jan 2026</b>	<b>14,249</b>		<b>207,792,664</b>
<b>Bought from the Foundation*</b>	<b>1,649</b>	<b>14,582.9342</b>	<b>24,047,258</b>
<b>Accumulated in the second phase of the program (market and the Foundation)</b>	<b>379,454</b>		<b>5,040,770,872</b>
<b>Accumulated under the program (market and the Foundation)</b>	<b>891,919</b>		<b>11,172,703,526</b>

\*)According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 157,440 A shares and 1,007,973 B shares as treasury shares, corresponding to 7.36% of the share capital.

Details of each transaction are included as appendix.

Copenhagen, 5 January 2026

Contact persons:

Head of Investor Relations, Martin Dunwoodie, tel. +45 3363 3363

Head of Media Relations, Jesper Lov, tel. +45 6114 1521