



Company announcement

Copenhagen, 22 December 2025

No. 69/2025

Transactions in connection with share buyback programme

ISS A/S, a leading workplace experience and facility management company, announced on 20 February 2025 a new share buyback programme, see company announcement no. 12/2025. The share buyback programme is executed in accordance Regulation (EU) No 596/2014 of the European Parliament and of the Council of 16 April 2014 (the "Market Abuse Regulation") and the Commission Delegated Regulation (EU) 2016/1052 of 8 March 2016, also referred to as the Safe Harbour Regulation.

Through the programme, ISS wishes to redistribute excess cash to shareholders. The purpose of the share buy-back programme is to (i) reduce the share capital and (ii) meet obligations arising from ISS' share-based incentive programmes.

Under the programme, ISS will repurchase shares for a maximum consideration of DKK 3,000 million, including approx. DKK 1,250 million related to the completed first tranche, over a 12-month period from 20 February 2025 to 13 February 2026 at the latest, both days inclusive. The second tranche of up to DKK 1,750 million commenced on 12 August 2025 and will complete no later than 13 February 2026.

The following transactions have been made under the programme:

	Number of shares	Average purchase price, DKK	Transaction value, DKK
Accumulated, last announcement	13,191,983	182.86	2,412,246,740
15 December 2025	54,000	213.73	11,541,485
16 December 2025	74,000	213.79	15,820,726
17 December 2025	81,000	213.11	17,261,659
18 December 2025	45,000	212.85	9,578,034
19 December 2025	47,000	211.84	9,956,405
Accumulated under the programme	13,492,983	183.53	2,476,405,049

Following the transactions stated above, ISS A/S owns a total of 12,591,062 treasury shares corresponding to 7.23% of the total share capital.

In accordance with the Market Abuse Regulation, the details of each transaction made under the share buyback programme are enclosed.

For investor enquiries

Michael Vitfell-Rasmussen, Head of Group Investor Relations, +45 53 53 87 25

Anne Sophie Riis, Senior Investor Relations Manager, +45 30 52 94 68

For media enquiries

Charlotte Holm, Head of External Communication, +45 41 76 19 89

About ISS

ISS is a leading, global provider of workplace and facility service solutions. In partnership with customers, ISS drives the engagement and well-being of people, minimises the impact on the environment, and protects and maintains property. ISS brings all of this to life through a unique combination of data, insight and service excellence at offices, factories, airports, hospitals and other locations across the globe. ISS has more than 325,000 employees around the globe, who we call "placemakers". In 2024, Group revenue was DKK 83,7 billion. For more information on the ISS Group, visit www.issworld.com