

ANNOUNCEMENT

A.P. Møller - Mærsk A/S – Transactions in connection with share buy-back program

On 5 February 2025, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 14.4bn (around USD 2bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 11 August 2025 up to 4 February 2026. The shares to be acquired will be limited to a total market value of DKK 7.2 billion (around USD 1.1 billion).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation").

The following transactions have been made under the program in the period 15 to 19 December 2025:

	Number of A shares	Average purchase price A shares, DKK	Transaction value, A shares, DKK
Accumulated, last announcement	151,935		1,875,397,999
15 December 2025	600	14,642.4667	8,785,480
16 December 2025	600	14,627.5167	8,776,510
17 December 2025	600	14,425.7500	8,655,450
18 December 2025	590	14,400.4407	8,496,260
19 December 2025	600	14,363.2167	8,617,930
Total 15-19 December 2025	2,990		43,331,630
Accumulated in the second phase of the program	64,456		850,664,539
Accumulated under the program	154,925		1,918,729,629

	Number of B shares	Average purchase price B shares, DKK	Transaction value, B shares, DKK
Accumulated, last announcement (market and the Foundation)	860,731		10,718,924,650
15 December 2025	3,006	14,735.6803	44,295,455
16 December 2025	3,006	14,645.0981	44,023,165
17 December 2025	3,006	14,414.5991	43,330,285
18 December 2025	2,956	14,458.4049	42,739,045
19 December 2025	3,006	14,354.5975	43,149,920
Total 15-19 December 2025	14,980		217,537,870
Bought from the Foundation*	1,959	14,521.8698	28,448,343
Accumulated in the second phase of the program (market and the Foundation)	365,205		4,832,978,209
Accumulated under the program (market and the Foundation)	877,670		10,964,910,863

*) According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 154,925 A shares and 976,943 B shares as treasury shares, corresponding to 7.15% of the share capital.

Details of each transaction are included as appendix.

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