

## Announcement

### **A.P. Møller - Mærsk A/S – Transactions in connection with share buy-back program**

On 5 February 2025, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 14.4bn (around USD 2bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 11 August 2025 up to 4 February 2026. The shares to be acquired will be limited to a total market value of DKK 7.2 billion (around USD 1.1 billion).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation").

The following transactions have been made under the program in the period 8 to 12 December 2025:

	<b>Number of A shares</b>	<b>Average purchase price A shares, DKK</b>	<b>Transaction value, A shares, DKK</b>
<b>Accumulated, last announcement</b>	<b>148,945</b>		<b>1,833,415,134</b>
8 December 2025	610	13,341.1639	8,138,110
9 December 2025	600	13,595.1000	8,157,060
10 December 2025	600	13,978.1083	8,386,865
11 December 2025	580	14,617.7586	8,478,300
12 December 2025	600	14,704.2167	8,822,530
<b>Total 8-12 December 2025</b>	<b>2,990</b>		<b>41,982,865</b>
<b>Accumulated in the second phase of the program</b>	<b>61,466</b>		<b>807,332,909</b>
<b>Accumulated under the program</b>	<b>151,935</b>		<b>1,875,397,999</b>

	<b>Number of B shares</b>	<b>Average purchase price B shares, DKK</b>	<b>Transaction value, B shares, DKK</b>
<b>Accumulated, last announcement (market and the Foundation)</b>	<b>843,790</b>		<b>10,480,831,242</b>
8 December 2025	3,057	13,300.6183	40,659,990
9 December 2025	3,006	13,541.4271	40,705,530
10 December 2025	3,006	13,990.3826	42,055,090
11 December 2025	2,907	14,697.4699	42,725,545
12 December 2025	3,006	14,775.5123	44,415,190
<b>Total 8-12 December 2025</b>	<b>14,982</b>		<b>210,561,345</b>
<b>Bought from the Foundation*</b>	<b>1,959</b>	<b>14,054.1416</b>	<b>27,532,063</b>
<b>Accumulated in the second phase of the program (market and the Foundation)</b>	<b>348,266</b>		<b>4,586,991,996</b>
<b>Accumulated under the program (market and the Foundation)</b>	<b>860,731</b>		<b>10,718,924,650</b>

\*) According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 151,935 A shares and 960,004 B shares as treasury shares, corresponding to 7.02% of the share capital. Details of each transaction are included as appendix.

Copenhagen, 15 December 2025

Contact persons:

Head of Investor Relations, Stefan Gruber, tel. +45 3363 3484

Head of Media Relations, Jesper Lov, tel. +45 6114 1521