

15th December 2025

Company Announcement No. 83/2025

Alm. Brand A/S share buy-back program

Transactions during 8 December 2025 – 12 December 2025

On 5 March 2025, Alm. Brand A/S announced a share buy-back program of up to DKK 835.2 million, as described in company announcement no. 21/2025.

The program is carried out in accordance with the Regulation No 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052, also referred to as the Safe Harbour Regulations.

The following transactions were made under the share buy-back program during week number 50:

| | Number of shares bought | Average purchase price | Amount (DKK) |
|--------------------------------------|----------------------------|---------------------------|--------------------|
| Accumulated, last announcement | 35,930,521 | 16.95 | 608,872,525 |
| 8 December 2025 | 200,000 | 17.80 | 3,560,000 |
| 9 December 2025 | 200,000 | 17.84 | 3,568,000 |
| 10 December 2025 | 180,000 | 17.94 | 3,229,200 |
| 11 December 2025 | 180,000 | 18.08 | 3,254,400 |
| 12 December 2025 | 170,000 | 18.14 | 3,083,800 |
| Total, week number 50 | 930,000 | 17.95 | 16,695,400 |
| Accumulated under the program | 36,860,521 | 16.97 | 625,567,925 |

With the transactions stated above Alm, Brand A/S holds a total of 41,106,217 own shares corresponding to 2.83% of the total number of outstanding shares.

Contact

Please direct any questions regarding this announcement to:

Investors and equity analysts:

Head of Investor Relations & ESG

Mads Thinggaard

Mobile no, +45 2025 5469