

## ANNOUNCEMENT

### **A.P. Møller - Mærsk A/S – Transactions in connection with share buy-back program**

On 5 February 2025, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 14.4bn (around USD 2bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 11 August 2025 up to 4 February 2026. The shares to be acquired will be limited to a total market value of DKK 7.2 billion (around USD 1.1 billion).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation").

The following transactions have been made under the program in the period 1 to 5 December, 2025:

	<b>Number of A shares</b>	<b>Average purchase price A shares, DKK</b>	<b>Transaction value, A shares, DKK</b>
<b>Accumulated, last announcement</b>	<b>145,795</b>		<b>1,791,626,434</b>
1 December 2025	650	13,137.1692	8,539,160
2 December 2025	630	13,288.7778	8,371,930
3 December 2025	650	13,234.2154	8,602,240
4 December 2025	600	13,350.7833	8,010,470
5 December 2025	620	13,330.4839	8,264,900
<b>Total 1-5 December 2025</b>	<b>3,150</b>		<b>41,788,700</b>
<b>Accumulated in the second phase of the program</b>	<b>58,476</b>		<b>765,350,044</b>
<b>Accumulated under the program</b>	<b>148,945</b>		<b>1,833,415,134</b>

	<b>Number of B shares</b>	<b>Average purchase price B shares, DKK</b>	<b>Transaction value, B shares, DKK</b>
<b>Accumulated, last announcement (market and the Foundation)</b>	<b>825,943</b>		<b>10,244,471,648</b>
1 December 2025	3,257	13,159.3675	42,860,060
2 December 2025	3,157	13,296.3383	41,976,540
3 December 2025	3,257	13,198.7181	42,988,225
4 December 2025	3,006	13,310.1564	40,010,330
5 December 2025	3,106	13,261.2798	41,189,535
<b>Total 1-5 December 2025</b>	<b>15,783</b>		<b>209,024,690</b>
<b>Bought from the Foundation*</b>	<b>2,064</b>	<b>13,243.6547</b>	<b>27,334,903</b>
<b>Accumulated in the second phase of the program (market and the Foundation)</b>	<b>331,325</b>		<b>4,348,898,588</b>
<b>Accumulated under the program (market and the Foundation)</b>	<b>843,790</b>		<b>10,480,831,242</b>

\*) According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 148,945 A shares and 943,362 B shares as treasury shares, corresponding to 6.90% of the share capital.

Details of each transaction are included as appendix.

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Contact persons:

Head of Investor Relations, Stefan Gruber, tel. +45 3363 3484

Head of Media Relations, Jesper Lov, tel. +45 6114 1521