# Announcement

## A.P. Møller - Mærsk A/S – Transactions in connection with share buy-back program

On 5 February 2025, A.P. Møller - Mærsk A/S (the “Company”) announced a share buy-back program of up to DKK 14.4bn (around USD 2bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 11 August 2025 up to 4 February 2026. The shares to be acquired will be limited to a total market value of DKK 7.2 billion (around USD 1.1 billion).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the “Safe Harbour Regulation”).

The following transactions have been made under the program in the period 24 to 28 November, 2025:

| | Number of A shares | Average purchase price A shares, DKK | Transaction value, A shares, DKK |
|---|---|---|---|
| **Accumulated, last announcement** | **141,915** | | **1,742,612,284** |
| 24 November 2025 | 800 | 12,651.7375 | 10,121,390 |
| 25 November 2025 | 800 | 12,545.9875 | 10,036,790 |
| 26 November 2025 | 750 | 12,495.7333 | 9,371,800 |
| 27 November 2025 | 780 | 12,711.0385 | 9,914,610 |
| 28 November 2025 | 750 | 12,759.4133 | 9,569,560 |
| **Total 24-28 November 2025** | **3,880** | | **49,014,150** |
| **Accumulated in the second phase of the program** | **55,326** | | **723,561,344** |
| **Accumulated under the program** | **145,795** | | **1,791,626,434** |

| | Number of B shares | Average purchase price B shares, DKK | Transaction value, B shares, DKK |
|---|---|---|---|
| **Accumulated, last announcement (market and the Foundation)** | **803,970** | | **9,968,191,804** |
| 24 November 2025 | 4,008 | 12,608.7051 | 50,535,690 |
| 25 November 2025 | 4,008 | 12,463.7737 | 49,954,805 |
| 26 November 2025 | 3,684 | 12,430.3230 | 45,793,310 |
| 27 November 2025 | 3,973 | 12,648.8774 | 50,253,990 |
| 28 November 2025 | 3,758 | 12,714.1738 | 47,779,865 |
| **Total 24-28 November 2025** | **19,431** | | **244,317,660** |
| **Bought from the Foundation*** | **2,542** | **12,573.6366** | **31,962,184** |
| **Accumulated in the second phase of the program (market and the Foundation)** | **313,478** | | **4,112,538,995** |
| **Accumulated under the program (market and the Foundation)** | **825,943** | | **10,244,471,648** |

*) According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 145,795 A shares and 925,515 B shares as treasury shares, corresponding to 6.77% of the share capital. Details of each transaction are included as appendix.

Copenhagen, 1 December, 2025
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