Announcement

A.P. Møller - Mærsk A/S - Transactions in connection with share buy-back program

On 5 February 2025, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 14.4bn (around USD 2bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 11 August 2025 up to 4 February 2026. The shares to be acquired will be limited to a total market value of DKK 7.2 billion (around USD 1.1 billion).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation").

The following transactions have been made under the program in the period 22 to 26 September, 2025:

	Number of A shares	Average purchase price A shares, DKK	Transaction value, A shares, DKK
Accumulated, last announcement	110,929		1,345,723,640
22 September 2025	700	12,854.3286	8,998,030
23 September 2025	600	12,899.9833	7,739,990
24 September 2025	761	13,062.8909	9,940,860
25 September 2025	690	12,986.8841	8,960,950
26 September 2025	690	12,721.0435	8,777,520
Total 22-26 September 2025	3,441		44,417,350
Accumulated in the second phase of the program	23,901		322,075,900
Accumulated under the program	114,370		1,390,140,990

	Number of B shares	Average purchase price B shares, DKK	Transaction value, B shares, DKK
Accumulated, last announcement (market and the Foundation)	628,403		7,717,441,381
22 September 2025	3,508	12,938.2155	45,387,260
23 September 2025	3,012	13,005.3901	39,172,235
24 September 2025	3,816	13,170.5490	50,258,815
25 September 2025	3,458	13,040.1504	45,092,840
26 September 2025	3,458	12,743.3531	44,066,515
Total 22-26 September 2025	17,252		223,977,665
Bought from the Foundation*	2,256	12,982.7182	29,289,012
Accumulated in the second phase of the program (market and the Foundation)	135,446		1,838,775,405
Accumulated under the program (market and the Foundation)	647,911		7,970,708,059

^{*)} According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 114,370 A shares and 748,896 B shares as treasury shares, corresponding to 5.45% of the share capital.

Details of each transaction are included as appendix.

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