Announcement

A.P. Møller - Mærsk A/S - Transactions in connection with share buy-back program

On 5 February 2025, A.P. Møller - Mærsk A/S (the "Company") announced a share buy-back program of up to DKK 14.4bn (around USD 2bn) to be executed over a period of 12 months. The second phase of the share buy-back program will run from 11 August 2025 up to 4 February 2026. The shares to be acquired will be limited to a total market value of DKK 7.2 billion (around USD 1.1 billion).

The share buy-back program will be executed under EU Commission Regulation No. 596/2014 of the European Parliament and Council of 16 April 2014 (MAR) and the Commission Delegated Regulation (EU) 2016/1052 (the "Safe Harbour Regulation").

The following transactions have been made under the program in the period 18 to 22 August, 2025:

	Number of A shares	Average purchase price A shares, DKK	Transaction value, A shares, DKK
Accumulated, last announcement	93,744		1,114,229,230
18 August 2025	750	13,642.1067	10,231,580
19 August 2025	725	13,720.8000	9,947,580
20 August 2025	725	13,649.4207	9,895,830
21 August 2025	675	13,591.9259	9,174,550
22 August 2025	650	13,787.7692	8,962,050
Total 18-22 August 2025	3,525		48,211,590
Accumulated in the second phase of the program	6,800		94,375,730
Accumulated under the program	97,269		1,162,440,820

	Number of B shares	Average purchase price B shares, DKK	Transaction value, B shares, DKK
Accumulated, last announcement (market and the Foundation)	531,023		6,397,279,963
18 August 2025	3,758	13,752.1275	51,680,495
19 August 2025	3,633	13,847.5901	50,308,295
20 August 2025	3,633	13,771.2937	50,031,110
21 August 2025	3,382	13,696.3705	46,321,125
22 August 2025	3,257	13,890.4912	45,241,330
Total 18-22 August 2025	17,663		243,582,355
Bought from the Foundation*	2,311	13,790.5054	31,869,858
Accumulated in the second phase of the program (market and the Foundation)	38,532		540,799,522
Accumulated under the program (market and the Foundation)	550,997		6,672,732,176

^{*)} According to a separate agreement, A.P. Møller og Hustru Chastine Mc-Kinney Møllers Familiefond (the Foundation) participates on a pro rata basis to the shares purchased in the share buy-back program.

With the transactions stated above, the Company owns a total of 97,269 A shares and 651,923 B shares as treasury shares, corresponding to 4.73% of the share capital. Details of each transaction are included as appendix.

Copenhagen, 25 August, 2025

Contact persons:

Head of Investor Relations, Stefan Gruber, tel. +45 3363 3484

Head of Media Relations, Jesper Lov, tel. +45 6114 1521

Page 1 of 1