

COMPANY ANNOUNCEMENT NO 36/2025 - July 7, 2025

Share buy-back program

On February 25, 2025, Royal Unibrew initiated a share buy-back program, cf. company announcement no. 3/2025 of February 25, 2025.

The program is carried out under Art. 5 of Regulation (EU) No 596/2014 of the European Parliament and of the Council of April 16, 2014, on market abuse, as amended (the Market Abuse Regulation – MAR) and the Commission Delegated Regulation (EU) No 2016/1052 of March 8, 2016.

The share buy-back program is expected to be realized in the period from February 26, 2025, to August 15, 2025. The total transaction value of the share buy-backs in the period will not exceed DKK 250m.

The following transactions on Nasdaq Copenhagen A/S have been made under the program:

| | Number of | Average | Transaction value, DKK |
|-------------------------------------|-----------|-----------|------------------------|
| | Shares | purchase | |
| | | price DKK | |
| Accumulated, last announcement | 361,575 | 538.77 | 194,806,123 |
| June 30, 2025 | 9,732 | 515.90 | 5.020.781 |
| July 1, 2025 | 7,817 | 521.96 | 4.080.186 |
| July 2, 2025 | 5,000 | 527.61 | 2.638.038 |
| July 3, 2025 | 5,000 | 526.82 | 2.634.092 |
| July 4, 2025 | 4,000 | 530.61 | 2.122.446 |
| Total accumulated under the program | 393,124 | 537.49 | 211,301,666 |

With the transactions stated above Royal Unibrew owns a total of 526,446 shares, corresponding to 1% of the share capital. The total amount of shares in the company is 50,200,000, including treasury shares.

For further information please contact: Flemming Ole Nielsen (Head of Investor Relations) E-mail: Flemming.Nielsen@royalunibrew.com Telephone: +45 25 41 68 04

Encl.