## **OTECAN**.

## **Press Release**

Ad hoc announcement pursuant to Article 53 of the SIX Exchange Regulation Listing Rules

# Tecan reports 2024 financial results, enhancing operational resilience amid challenging conditions

## Financial results for the full year 2024 - Highlights

- Sales of CHF 934.3 million (2023: CHF 1,074.4 million), down by -13.0% in Swiss francs and by -11.5% in local currencies; H2 sales decrease by -11.3% in local currencies
- Decline in sales mainly due to softness in the instrument business with biopharmaceutical companies globally and general market weakness in China
- Adjusted EBITDA of CHF 164.4 million (2023: CHF 220.6 million), adjusted EBITDA margin reached 17.6% (2023: 20.5%)
- Margins declined due to lower sales volume, but were partly offset by cost-reduction measures
- Adjusted net profit of CHF 103.1 million (2023: CHF 164.4 million), adjusted earnings per share of CHF 8.08 (2023: CHF 12.88)
- Proposal for a stable dividend of CHF 3.00 per share
- Operating cash flow of CHF 148.5 million (2023: CHF 160.6 million), cash conversion increased to 100.0% of reported EBITDA (2023: 77.5%)

#### Highlights 2024

- Enhancing operational resilience through cost-reduction initiatives, while expanding global operations and commercial reach
- Driving innovation in the Life Sciences Business with new product launches and digital advancements
- Further strengthening the Partnering Business with new launches and an enriched project pipeline, aiming to double project signings across Synergence, Cavro, and Paramit
- Advancing sustainability initiatives with enhanced risk management, external data audit, and increased renewable energy use

**Männedorf, Switzerland, March 12, 2025 –** The Tecan Group (SIX Swiss Exchange: TECN) today announced its full set of audited financial results for 2024, underscoring its commitment to enhancing operational resilience amid challenging conditions. The company also initiated its short-term financial outlook for 2025.

Tecan CEO Dr. Achim von Leoprechting commented: «Tecan is navigating a challenging market environment marked by reduced spending in our target markets, leading to lower demand in both



the Life Sciences and Partnering Business segments. These challenges have been compounded by general market weakness in China and specific customer-related factors. In response, we have implemented a comprehensive cost reduction program and optimized our global operations to reinforce our leading position. The long-term trends in healthcare remain unchanged: from life science research to clinical applications, automation and innovation are crucial for scaling healthcare solutions in research, clinical diagnostics, and medtech. This is especially important amid rising healthcare costs, ultimately benefiting people worldwide. With our dedicated team, we are driving exciting innovations and look forward to launching promising new products across both businesses, positioning us well to capitalize on market recovery as conditions improve.»

#### Financial results full-year and second half of 2024

Full-year order entry was CHF 903.6 million, a decrease of 12.1% compared to CHF 1,028.1 million in 2023, reflecting a 10.5% decline in local currencies. The Partnering Business segment was impacted by a shift in OEM customer ordering patterns, moving from larger, long-term orders in 2023 to smaller, more regular orders in 2024 as supply chain disruptions had fully normalized. Meanwhile, the Life Sciences Business segment saw moderate order entry growth in local currencies in the second half of 2024 compared to the same period in 2023. Overall, the Group's order entry in the second half decreased by 11.2% in local currencies.

In 2024, reduced spending in the biopharmaceutical industry led to decreased demand for life science research instruments, affecting both the Life Sciences Business and the Partnering Business. Additionally, a general market weakness in China impacted both direct sales and indirect business through global OEM customers. In the Partnering Business, sales were further influenced by specific customer-related factors, including normalized demand patterns following inventory replenishment by a key customer in 2023. As a result, reported sales for the Group in fiscal year 2024 decreased by 13.0% in Swiss francs, totaling CHF 934.3 million (2023: CHF 1,074.4 million). In local currencies, sales were 11.5% below the prior-year period, aligning with the revised sales outlook from October 2024, which anticipated a decline of 12-14%. Sales in the second half decreased by 12.3% in Swiss francs and by 11.3% in local currencies compared to the prior-year period. These sales results were previously communicated in a trading statement on January 8, 2025.

Adjusted EBITDA¹ (operating profit before depreciation and amortization) was CHF 164.4 million, down from CHF 220.6 million in 2023. The adjusted EBITDA margin decreased to 17.6% of sales (2023: 20.5%), aligning with the revised margin outlook of 16-18%. The decline was primarily due to lower sales volumes, as profitability is highly volume-dependent. However, profitability was supported by a comprehensive cost-reduction program. Additionally, exchange rate movements in major currencies against the Swiss franc negatively impacted the margin by approximately 40 basis points.



Adjusted net profit<sup>2</sup> was CHF 103.1 million, down from CHF 164.4 million in 2023, when earnings were significantly boosted by a one-time positive effect related to transitional measures from the Swiss tax reform. Adjusted earnings per share were CHF 8.08, compared to CHF 12.88 in 2023.

Cash flow from operating activities was CHF 148.5 million, compared to CHF 160.6 million in 2023. Cash conversion improved to 100.0% of reported EBITDA (2023: 77.5%). Thanks to solid cash flow management, Tecan's net liquidity position (cash and cash equivalents plus short-term time deposits, less bank liabilities, loans, and the outstanding bond) increased to CHF 153.7 million as of December 31, 2024, up from CHF 112.6 million on December 31, 2023.

#### Information by business segment

#### Life Sciences Business (end-customer business)

Sales in the Life Sciences Business in 2024 reached CHF 397.0 million (2023: CHF 451.8 million or CHF 442.1 million in local currencies), reflecting a decrease of 12.1% in Swiss francs and 10.2% in local currencies. Reduced CAPEX spending by the biopharmaceutical industry globally, along with government and academic customers in the US, resulted in decreased demand for life science research instruments. Additionally, market weakness in China negatively impacted demand, as the announced stimulus program failed to provide any impetus in 2024. Instead, it prompted some customers to delay orders while awaiting funding decisions. Contributing to a more favorable sales development in the Life Sciences Business were recovering consumables sales post-pandemic, a solid service business due to a higher installed base of instruments, and continued strong demand for newly launched products, particularly from genomic diagnostics companies. Recurring sales of services, consumables and reagents increased to 57.6% of segment sales (2023: 52.8%). In the second half of the year, sales declined by 5.0% in local currencies, following the sharp 15.5% decline in the first half. Sequentially, the Life Sciences Business segment grew by 13.6% in local currencies when comparing the second half of 2024 to the first half.

In the second half of 2024, the Life Sciences Business segment experienced moderate order entry growth in local currencies compared to the same period in 2023, resulting in a book-to-bill ratio slightly above 1 for the full year.

Reported EBIT in this segment (earnings before interest and taxes) reached CHF 39.5 million (2023: CHF 84.4 million). The reported operating profit margin decreased to 9.8% of sales (2023: 18.3%), primarily due to the negative volume effect, which resulted in missing economies of scale. Cost control measures helped alleviate the impact of lower sales volumes and adverse exchange rate effects. The adjusted EBITDA³ (operating profit before depreciation and amortization) for this segment was CHF 79.1 million, compared to CHF 105.5 million in 2023. This reflects an adjusted EBITDA margin of 19.6% of sales, compared to 22.9% in 2023.



#### Partnering Business (OEM business)

The Partnering Business generated sales of CHF 537.3 million in 2024 (2023: CHF 622.6 million or CHF 613.1 million in local currencies), marking a decrease of 13.7% in Swiss francs and 12.4% in local currencies. As anticipated, Tecan did not record any meaningful sales from the pass-through of material costs in this segment for 2024, compared to CHF 8.0 million in 2023.

The lower demand for life science instrumentation also had a negative impact on the Partnering Business, influencing both the Cavro® OEM components business and the contract development and manufacturing revenues for life science instruments in the Paramit product line. Market weakness in China also impacted the Cavro OEM components business and sales of in-vitro diagnostics systems in the Synergence™ product line to larger global OEM customers with significant exposure to China. However, outside China, sales of in-vitro diagnostics systems in the Synergence product line developed positively, with increased contributions from newly launched systems. Sales in the Paramit product line, which served medical market customers, were negatively affected by normalized demand patterns following the replenishment of depleted inventories in 2023, when supply chain disruptions eased, and by the anticipated reduction in sales from the pure pass-through of material costs. These impacts were specific to a single customer and included a model transition, rather than being related to end market conditions. All these factors had a more pronounced impact in the second half of the year, when segment sales decreased by 15.9% in local currencies.

Order entry in the Partnering Business for the full year decreased slightly more than sales as OEM customers adjusted their ordering patterns, shifting from larger, long-term orders in 2023 to smaller, more regular orders in 2024 as supply chain disruptions had fully normalized. Despite this shift, the book-to-bill ratio remained close to 1.

Reported EBIT amounted to CHF 46.6 million (2023: CHF 64.4 million), while the reported operating profit margin reached 8.7% of sales (2023: 10.3%). Similar to the Life Sciences Business segment, lower sales volumes and the resulting negative economies of scale were the main factors affecting margin development.

The adjusted EBITDA<sup>3</sup> for this segment was CHF 91.1 million, compared to CHF 125.6 million in 2023. This reflects an adjusted EBITDA margin of 16.9% of sales, compared to 20.1% in 2023.

#### **Highlights 2024**

## Enhancing operational resilience through cost-reduction initiatives, while expanding global operations and commercial reach

In 2024, Tecan enhanced its operational resilience by implementing a comprehensive cost-reduction program and continuing to optimize its global organizational footprint. Following the successful transfer of Cavro component production to facilities in Morgan Hill, California, and Penang, Malaysia, and the closure of the San Jose site in 2023, Tecan relocated its genomic



reagents site from Redwood City to the expanding Morgan Hill hub at the end of 2024. In Penang, Tecan successfully passed an extensive FDA inspection, laying a strong foundation for future production of medical devices, including class 3 devices. The first medical device production was successfully transitioned to Penang in 2024. Alongside site consolidation, Tecan focused on supply chain optimization and increased vertical integration of manufacturing to leverage the Group's full capabilities and realize cost synergies.

On the commercial front, Tecan established a direct sales office in South Korea in 2024 by acquiring a long-standing distributor in the region. This new entity includes team members with over 20 years of experience working with Tecan, bringing valuable local market knowledge to better serve this growing market.

#### Innovation and product launches in the Life Sciences Business

In 2024, Tecan advanced its product portfolio with significant launches in genomics, proteomics, and cell biology. Examples include the Resolvex i300 module, introduced in February, which enhances throughput in proteomics by integrating with the Fluent<sup>®</sup> platform, and the Spark Cyto 3D, which supports drug discovery by enabling the analysis of complex 3D cell models. During a Capital Markets Day in October 2024, Tecan previewed Veya<sup>™</sup>, a multi-omics liquid handling workstation that simplifies lab automation and boosts productivity. Officially launched at the Society for Laboratory Automation and Screening (SLAS) international conference in San Diego, USA, in January 2025, Veya provides effortless automation by overcoming key barriers in lab automation.

Tecan also expanded its digital ecosystem with the new Introspect analytics platform, enhancing operational insights and service efficiency. This digital expansion benefits customers across both business segments.

#### New launches and rich project pipeline in Partnering Business

At the 2024 Capital Markets Day, Tecan highlighted its strong Partnering Business relationships and robust project pipeline across its three business lines: Synergence, Cavro, and Paramit. Examples include Tecan's collaboration with Illumina in the Synergence line, supporting their expansion into multi-omics with the development of a new system. Through Paramit, Tecan assisted THINK® Surgical with the design transfer and initiated the manufacturing of their TMINI® miniature robotic system, cart, and smart cell charging station. Additionally, Paramit is manufacturing the Avive Connect AED, an innovative and user-friendly automated external defibrillator aimed at improving survival rates for sudden cardiac arrest.

The pipeline of new development projects has been further enriched through joint selling of Synergence, Cavro, and Paramit services, targeting key customers in the life sciences, lab diagnostics, and Medtech segments. Tecan aims to double new project signings by 2027 through joint selling efforts, a targeted approach, and strategic account management.



#### Further building on sustainability activities

Tecan's 2024 Sustainability Report, published as part of the Annual Report, includes a Climate Risk Scenarios Analysis, highlighting the company's proactive approach to addressing transition and physical risks related to climate change. In preparation for the EU Corporate Sustainability Reporting Directive (CSRD), Tecan has integrated related data management into its Finance function. For the first time, Tecan's financial auditors conducted a limited assurance audit of key 2024 environmental and social data points. Further progress was made towards greenhouse gas emissions reduction commitments, with renewable sources accounting for 87% of all electricity purchased. In 2025, Tecan will continue its pragmatic approach to managing risks and opportunities associated with the company's material topics.

#### Proposal for a stable dividend at the Annual General Meeting

Based on the solid cash flows for the full year 2024 and on the basis of an ongoing positive business outlook, the Board of Directors will propose at the Company's Annual General Meeting on April 18, 2024, an unchanged dividend of CHF 3.00 per share. Half of the dividend, i.e., CHF 1.50, will again be paid out from the available capital contribution reserve and is therefore not subject to withholding tax.

#### Outlook

The overall market environment is showing first signs of stabilization after a significant decline in demand last year, with further improvements expected over the course of 2025. However, new political uncertainties have emerged, including the announced reductions to the National Institutes of Health (NIH) research budget in the US, which could further impact demand for life science research instruments. For 2025, Tecan anticipates that the year will begin with continued softer market conditions, with potential improvement as the year progresses. Depending on the extent of this improvement in the second half, the market could turn slightly positive for the full year, driven by specific growth segments, such as the clinical diagnostics market.

Acknowledging the current market conditions, Tecan has initiated its short-term financial outlook for 2025, with a full-year guidance range from a low single-digit decline to low single-digit growth in sales in local currencies. The company expects sales in local currencies to decline in the first half, with a softer first quarter and a sequential improvement in the second quarter. A more positive outlook for the second half is supported by a strong reception of newly launched products and partnerships in both divisions, along with additional launches in 2025.

In 2024, Tecan demonstrated its commitment to agile cost management amid evolving economic conditions and revenue trends by implementing a comprehensive cost-reduction program and optimizing its global organizational footprint. These efforts are designed to protect profitability



without limiting the company's growth potential. As a result, Tecan forecasts an adjusted EBITDA margin, excluding restructuring, acquisition- and integration-related costs, of 17.5-18.5% of sales.

The outlook 2025 does not take account of potential acquisitions during the course of the year. The expectations regarding profitability are based on an average exchange rate forecast for full year 2025 of one euro equaling CHF 0.95 and one US dollar equaling CHF 0.90.

Tecan also reiterated its mid-term outlook, in which the company anticipates returning to average organic growth rates in the mid to high single-digit percentage range in local currencies under normal market conditions, while continuously improving profitability.

## **Annual Report and Webcast**

The full 2024 Annual Report and the 2024 Sustainability Report were also published today and can be accessed on the company's website www.tecan.com under Investor Relations.

Tecan will hold an analyst and media conference to discuss the 2024 annual results today at 09:00 (CET). The presentation will also be relayed by live audio webcast, which interested parties can access at www.tecan.com. A link to the webcast will be provided immediately prior to the event.

The dial-in numbers for the conference call are as follows:

For participants from Europe: +41 (0)58 310 50 00 or +44 (0)207 107 0613 (UK)

For participants from the US: +1 (1) 631 570 5613

Participants should, if possible, dial in 15 minutes before the start of the event.

#### Key upcoming dates

- The Annual General Meeting of Tecan's shareholders will take place on April 10, 2025
- A Q1 2025 Qualitative Update will be published on May 12, 2025
- The 2025 Interim Report will be published on August 12, 2025
- A Q3 2025 Qualitative Update will be published on October 13, 2025
- <sup>1</sup> The adjusted operating profit before depreciation and amortization excludes restructuring costs as well as acquisition- and integration-related costs (+CHF 16.4 million)
- <sup>2</sup> The calculation of 2024 adjusted net profit and adjusted earnings per share excludes restructuring costs as well as acquisition- and integration-related costs (+CHF 16.4 million) and accumulated amortization of acquired intangible assets (+CHF 19.0 million) and they were calculated with the reported Group tax rate of 13.6%.
- <sup>3</sup> The adjusted operating profit before depreciation and amortization for the Life Sciences Business segment excludes restructuring costs as well as acquisition- and integration-related costs (+CHF 6.4 million). The adjusted operating profit before depreciation and amortization for the Partnering Business segment excludes restructuring costs as well as acquisition- and integration-related costs (+CHF 5.3 million).



#### **About Tecan**

Tecan (www.tecan.com) improves people's lives and health by empowering customers to scale healthcare innovation globally from life science to the clinic. Tecan is a pioneer and global leader in laboratory automation. As an original equipment manufacturer (OEM), Tecan is also a leader in developing and manufacturing OEM instruments, components and medical devices that are then distributed by partner companies. Founded in Switzerland in 1980, the company has 3,300 employees, with manufacturing, research and development sites in Europe, North America and Asia, and maintains a sales and service network in over 70 countries. In 2024, Tecan generated sales of CHF 934 million (USD 1,062 million; EUR 984 million). Registered shares of Tecan Group are traded on the SIX Swiss Exchange (TECN; ISIN CH0012100191).

#### For further information:

#### **Tecan Group**

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## **Press Release**

Tecan Group – Financial reporting Consolidated financial statements for 2024 (Key figures, unaudited)

## Consolidated statement of profit or loss

	2023	2024	∆in %
January to December CHF 1'000			
Sales	1'074'386	934'278	-13.0%
Cost of sales	(683'920)	(613'680)	-10.3%
Gross profit	390'466	320'598	-17.9%
In % of sales	36.3%	34.3%	
Sales and marketing	(119'584)	(110'170)	-7.9%
Research and development	(69'740)	(68'387)	-1.9%
General and administration	(72'049)	(73'161)	1.5%
Other operating income	6'923	6'693	-3.3%
Other operating expenses	(49)	-	n.a.
Operating profit (EBIT)	135'967	75'573	-44.4%
In % of sales	12.7%	8.1%	
Financial result	(2'162)	2'704	n.a.
Profit before taxes	133'805	78'277	-41.5%
Income taxes	(1'730)	(10'613)	513.5%
Profit for the period	132'075	67'664	-48.8%
In % of sales	12.3%	7.2%	
Non-GAAP EBITDA	207'297	147'980	-28.6%
In % of sales	19.3%	15.8%	
Non-GAAP adjusted EBITDA	220'593	164'414	-25.5%
In % of sales	20.5%	17.6%	
Basic earnings per share (CHF/share)	10.34	5.30	-48.7%
Diluted earnings per share (CHF/share)	10.30	5.29	-48.6%

## Order entry

January to December CHF 1'000	2023	2024	∆in % (CHF)	∆in % (LC)
Order entry	1'028'057	903'628	-12.1%	-10.5%



## Segment information by business segments

Sales to third parties

January to December CHF 1'000	2023	2024	∆in % (CHF)	∆in % (LC)
Life Sciences Business	451'796	397'009	-12.1%	-10.2%
Partnering Business	622'590	537'269	-13.7%	-12.4%
Total sales	1'074'386	934'278	-13.0%	-11.5%

Seament information

January to December	Life Sciences Business		Partnering Business		• 1 .		То	tal
CHF 1'000	2023	2024	2023	2024	2023	2024	2023	2024
Sales to third parties	451'796	397'009	622'590	537'269	-	-	1'074'386	934'278
Intersegment sales	9'612	6'445	1'065	1'022	(10'677)	(7'467)	-	=
Total sales	461'408	403'454	623'655	538'291	(10'677)	(7'467)	1'074'386	934'278
Operating profit	84'422	39'455	64'392	46'631	(12'847)	(10'513)	135'967	75'573
In % of sales	18.3%	9.8%	10.3%	8.7%			12.7%	8.1%

## Sales by regions (by location of customers)

January to December	Life Sci Busir		Partnering Business		Total		Total		∆in % (CHF)	∆in % (LC)
CHF 1'000	2023	2024	2023	2024	2023	2024				
Europe	134'374	124'926	173'043	149'516	307'417	274'442	-10.7%	-9.7%		
North America	232'466	204'124	376'153	326'686	608'619	530'810	-12.8%	-11.2%		
Asia	75'981	59'713	70'482	59'151	146'463	118'864	-18.8%	-16.3%		
Others	8'975	8'246	2'912	1'916	11'887	10'162	-14.5%	-12.8%		
Total sales	451'796	397'009	622'590	537'269	1'074'386	934'278	-13.0%	-11.5%		



#### Consolidated balance sheet

	31.12.2023	31.12.2024	∆in %
CHF 1'000			
Assets			
Current assets	850'57	856'306	0.7%
Non-current assets	1'223'39	1'265'177	3.4%
Assets	2'073'96	2'121'483	2.3%
Liabilities and equity			
Current liabilities	296'91	531'252	78.9%
Non-current liabilities	428'14	154'900	-63.8%
Total liabilities	725'056	686'152	-5.4%
Shareholders' equity	1'348'91	1'435'331	6.4%
Liabilities and equity	2'073'96	2'121'483	2.3%

#### Consolidated statement of cash flows

	2023	2024	∆in %
January to December, CHF 1'000			
Cash inflows from operating activities	160'572	148'541	-7.5%
Cash outflows from investing activities <sup>1</sup>	(84'235)	(48'607)	-42.3%
Cash outflows from financing activities	(50'568)	(81'302)	60.8%
Translation differences	(4'245)	2'596	n.a.
Increase in cash and cash equivalents	21'524	21'228	-1.4%
Cash and cash equivalents as per cash flow statement:			
At January 1	111'441	132'965	19.3%
At December 31	132'965	154'193	16.0%

<sup>&</sup>lt;sup>1</sup>2023: including net cash outflow from time deposits of CHF 50.0 million

## Consolidated statement of changes in equity

	2023	2024	∆in %
January to December, CHF 1'000			
Shareholders' equity at January 1	1'357'720	1'348'910	-0.6%
Profit for the period	132'075	67'664	-48.8%
Other comprehensive income for the period	(119'993)	80'920	n.a.
New shares issued based on employee participation plans	1'798	1'358	-24.5%
Share-based payments	14'334	3'733	-74.0%
Dividends paid	(37'024)	(38'320)	3.5%
Purchase of treasury shares	-	(28'934)	n.a.
Shareholders' equity at December 31	1'348'910	1'435'331	6.4%

<sup>&</sup>lt;sup>1</sup>2024: including net cash outflow from time deposits of CHF 20.0 million



## Tecan Group – Financial reporting Consolidated financial statements for the six months ending December 31, 2024 (Key figures, unaudited)

## Consolidated statement of profit or loss for the six months ending December 31

	H2 2023	H2 2024	∆in %
July to December, CHF 1'000			
Sales	532'887	467'121	-12.3%
Cost of sales	(347'024)	(307'368)	-11.4%
Gross profit	185'863	159'753	-14.0%
In % of sales	34.9%	34.2%	
Sales and marketing	(56'619)	(50'103)	-11.5%
Research and development	(31'305)	(35'638)	13.8%
General and administration	(30'346)	(28'147)	-7.2%
Other operating income	5'348	3'730	-30.3%
Other operating expenses	(49)	4	n.a.
Operating profit (EBIT)	72'892	49'599	-32.0%
In % of sales	13.7%	10.6%	
Financial result	(1'769)	444	n.a.
Profit before taxes	71'123	50'043	-29.6%
Income taxes	7'754	(4'839)	n.a.
Profit for the period	78'877	45'204	-42.7%
In % of sales	14.8%	9.7%	
Non-GAAP EBITDA	111'148	88'095	-20.7%
In % of sales	20.9%	18.9%	
Non-GAAP adjusted EBITDA	119'437	96'545	-19.2%
In % of sales	22.4%	20.7%	
Basic earnings per share (CHF/share)	6.17	3.54	-42.6%

## Order entry for the six months ending December 31

July to December, CHF 1'000	H2 2023	H2 2024	∆in % (CHF)	∆in % (LC)
Order entry	491'479	431'452	-12.2%	-11.2%



## Segment information by business segments for the six months ending December 31

Sales to third parties

July to December, CHF 1'000	H2 2023	H2 2024	∆in % (CHF)	∆in % (LC)
Life Sciences Business	223'199	209'486	-6.1%	-5.0%
Partnering Business	309'688	257'635	-16.8%	-15.9%
Total sales	532'887	467'121	-12.3%	-11.3%

Seament information

		Life Sciences Partnering Corporate / To Business Business Consolidation		· ·		То	tal	
July to December, CHF 1'000	H2 2023	H2 2024	H2 2023	H2 2024	H2 2023	H2 2024	H2 2023	H2 2024
Sales to third parties	223'199	209'486	309'688	257'635	-	-	532'887	467'121
Intersegment sales	4'299	3'133	391	546	(4'690)	(3'679)	-	-
Total sales	227'498	212'619	310'079	258'181	(4'690)	(3'679)	532'887	467'121
Operating profit	44'135	26'813	33'585	24'099	(4'828)	(1313)	72'892	49'599
In % of sales	19.4%	12.6%	10.8%	9.3%			13.7%	10.6%

## Sales by regions (by location of customers) for the six months ending December 31

	Life Sciences Business		Partnering Business		Total		∆in % (CHF)	∆in %
July to December, CHF 1'000	H2 2023	H2 2024	H2 2023	H2 2024	H2 2023	H2 2024	(СПГ)	(LC)
Europe	69'337	68'982	83'595	75'249	152'932	144'231	-5.7%	-5.0%
North America	114'327	106'877	188'482	152'131	302'809	259'008	-14.5%	-13.3%
Asia	34'036	28'929	35'915	29'559	69'951	58'488	-16.4%	-15.5%
Others	5'499	4'698	1'696	696	7'195	5'394	-25.0%	-23.6%
Total sales	223'199	209'486	309'688	257'635	532'887	467'121	-12.3%	-11.3%