

Participation notification by Standard Investments LLC.

Brussels, Belgium - March 11, 2025 - 8:30 CET

According to Belgian transparency legislation (Law of May 2, 2007), Standard Investments LLC (co Corporation Service Company, 251 Little Falls Drive, Wilmington, DE 19808, USA) recently sent Syensqo the following transparency notifications indicating that it crossed the threshold of 3%. Here is the summary of the moves:

Date on which the threshold was crossed	Voting rights after the transaction	Equivalent financial instruments after the transaction	Total
February 28, 2025	2.99%	-	2.99%

The latest notification, dated **February 28, 2025** and received on **March 06, 2025**, contains the following information:

- Reason for the notification: Acquisition or disposal of the control of an undertaking that holds a participating interest in an issuer
- Notified by Standard Investments LLC: A parent undertaking or a controlling person
- Date on which the threshold is crossed: February 28, 2025
- Threshold of direct voting rights crossed: 3% downwards
- Denominator: 105,032,929
- Additional information: The disclosure obligation arose due to voting rights attached to shares for Standard Investments LLC going **below** 3%.
- Persons subject to the notification requirement:

Name	Address (for legal entities)		
David J. Millstone			
David S. Winter			
DJM Management Holdco LLC	c/o Corporation Service Company, 251 Little Falls Drive, Wilmington, DE 19808, USA		
Standard Investments LLC	c/o Corporation Service Company, 251 Little Falls Drive, Wilmington, DE 19808, USA		

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Notified details

A) Voting rights	Previous notification	After the transaction					
	# of voting rights	# of voti	ng rights	% of voting rights			
Holders of voting rights		Linked to securities	Not linked to the securities	Linked to securities	Not linked to the securities		
David J. Millstone	0	0		0.00%			
David S. Winter	0	0		0.00%			
DJM Management Holdco LLC	0	0		0.00%			
Standard Investments LLC	3,177,000	3,141,700		2.99%			
Subtotal	3,177,000	3,141,700		2.99%			
TOTAL		3,141,700		2.99%			

3) Equivalent financial instruments	After the transaction					
Holders of equivalent financial instruments	Type of financial instrument	Expiration date	Exercise period or date	# of voting rights that may be acquired if the instrument is exercised	% of voting rights	Settlement
	TOTAL					
0	The totals will be updated once you have clicke	d on <calculate></calculate>				
	TOTAL (A & B)			# of voting rights	% of voting rights	

Transparency notifications and the full chain of controlled undertakings through which the holding is effectively held is available on the <u>Investor Relations Section</u> of Syensqo's website.

syensqo.com 2



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Our solutions contribute to safer, cleaner, and more sustainable products found in homes, food and consumer goods, planes, cars, batteries, smart devices and health care applications. Our innovation power enables us to deliver on the ambition of a circular economy and explore breakthrough technologies that advance humanity.

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<u>syensqo.com</u> 3